

Northern Water Municipal Subdistrict





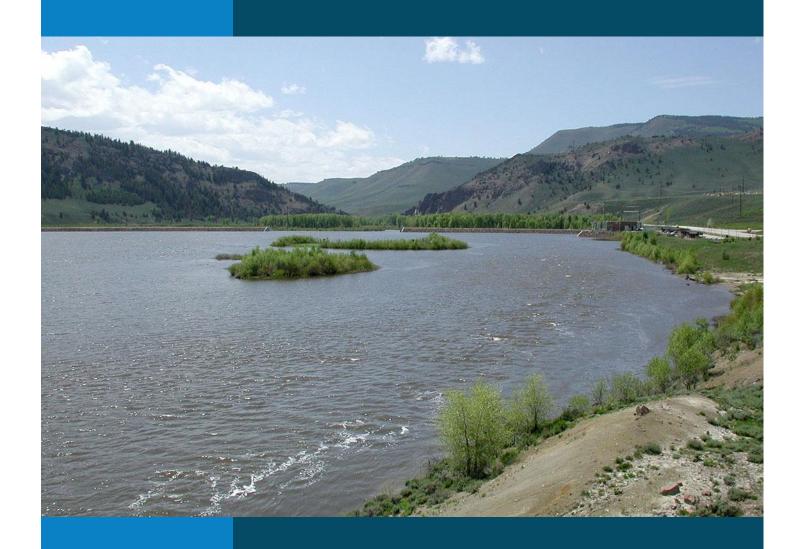
Comprehensive Annual Financial Report

For the Year Ended September 30, 2020



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INTRODUCTORY

The introductory section includes the Transmittal Letter, Board of Directors, Committee descriptions, Organizational Chart and the Certificate of Achievement for past financial report.



March 4, 2021

We are pleased to transmit the Comprehensive Annual Financial Report of the Municipal Subdistrict, Northern Colorado Water Conservancy District (Subdistrict) for the fiscal year ended September 30, 2020. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with management. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and reported in a manner designed to present fairly the financial position and results of operations of the Subdistrict. All disclosures necessary to enable the reader to gain an understanding of the Subdistrict's financial activities have been included.

In developing and evaluating the Subdistrict's accounting system, an important consideration is the overall adequacy of internal controls. Internal controls are designed to provide Subdistrict management with reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and the overall reliability of maintaining accountability and control over the Subdistrict's assets. The concept of reasonable assurance recognizes that the costs of a control should not exceed the benefits likely to be derived. The evaluation of costs and benefits requires estimates and judgments by management.

Plante & Moran, PLLC, a certified public accounting and consulting firm, has issued unmodified opinions on the Subdistrict's financial statements as of and for the year ended September 30, 2020. Their independent auditors' report is located on page 15 of the Financial Section of this report. State statutes require that an annual audit of the books of account, financial records and transactions of the Subdistrict be performed in accordance with generally accepted auditing standards by independent certified public accountants selected by the Subdistrict Board of Directors. These requirements have been met.

Management's Discussion and Analysis (MD&A), located on page 17, provides a narrative overview and analysis of the basic financial statements. The MD&A complements and should be read in conjunction with this letter.

Profile of the Subdistrict

The Subdistrict was organized in 1970 as a subdistrict of the Northern Colorado Water Conservancy District (Northern Water) pursuant to the Water Conservancy Act. Under the Water Conservancy Act, a subdistrict has the same powers and legal standing as its parent district and is an independent political subdivision of the State of Colorado. It has the authority to undertake projects separate from those undertaken by its parent district.

The Subdistrict owns the following water activity enterprises, which are government-owned businesses within the meaning of Article X, Section 20 of the Colorado Constitution: The Windy Gap Water Activity Enterprise created August 1993 and the Windy Gap Firming Project Water Activity Enterprise created November 1999. The two water activity enterprises are legally distinct and financially independent.

The Board of Directors of the Subdistrict is, by statute, the same as the Board of Northern Water. However, the Subdistrict elects its own slate of officers. Northern Water does not approve or modify the Subdistrict budget, hold title to any of the Subdistrict's water rights or authorize issuance of Subdistrict bonds. The Subdistrict is not under the control of Northern Water and, therefore, is not included in Northern Water's financial statements. The Subdistrict maintains third-party insurance coverage for its potential losses. The Subdistrict is not self-insured.

The Subdistrict was established to develop a water supply for participating Northern Colorado Front Range communities through the Windy Gap Project. The number of Subdistrict participants in the enterprise funds has grown from its original

6 participants to a total of 17 participants including municipalities, water providers and a power authority. Of these 17 participants, 12 are also participants in Windy Gap Firming Project. Subdistrict participants span the Front Range from Platte River Power Authority, in the Northern Region, to the City and County of Broomfield in the Metro Denver area and include participants from Boulder, Broomfield, Larimer and Weld counties.

The Subdistrict has a Carriage Contract with the U.S. Bureau of Reclamation (Reclamation) and Northern Water. The contract defines the terms for the introduction, storage, conveyance, exchange, substitution and delivery of water for the Subdistrict through the Colorado-Big Thompson (C-BT) Project. The Subdistrict has entered into water allotment contracts with each of its participants. These contracts govern the storage and delivery of water through Chimney Hollow Reservoir. Under the terms of the contract, the participants commit to funding their proportional share of the Chimney Hollow Reservoir construction costs in exchange for capacity in the project.

The Subdistrict financial statements include the following enterprise funds:

Windy Gap Enterprise Fund (Windy Gap)

Windy Gap accounts for the wholesale water operations of the Subdistrict and is self-supporting through water assessments. Windy Gap owns, operates and maintains the Windy Gap Project. The Windy Gap Project consists of a diversion dam on the Colorado River, a pumping plant and a pipeline to pump and transport diverted Windy Gap Project water to Lake Granby, a water storage feature of the C-BT Project on the West Slope. The Windy Gap Project water is then conveyed from Lake Granby through the C-BT Project's Adams Tunnel for distribution to the Windy Gap participants along the Front Range. The project is operationally capable of delivering an average of 48,000 acre-feet of water annually. The Windy Gap Project has no dedicated storage; it relies on available capacity in the C-BT Project. When such C-BT Project storage is fully needed for C-BT Project water, Windy Gap Project water must either be delivered to participants or spilled out of Lake Granby. The Windy Gap Project became operational in 1985 and began making water deliveries shortly thereafter.

Windy Gap Firming Project Enterprise Fund

Windy Gap Firming Project (WGFP) is a collaboration between 12 participants to improve the reliability of water supplies from the Windy Gap Project. This reliability will be established by development of the Chimney Hollow Reservoir and related appurtenances, providing dedicated storage capacity for Windy Gap Project water. This project aligns with the Subdistrict's vision to ensure a secure water future for Northern Colorado. See Major Initiatives below.

Local Economy

The Colorado Economic Outlook, published in December 2020 by the Colorado Office of State Planning and Budgeting, provides an economic overview of the area in which the Subdistrict operates. This narrative is summarized from that report.

Overall growth of the Colorado economy slowed as a result of the COVID-19 pandemic. Recovery remains incomplete and uneven with some sectors bouncing back while others are lagging. While economic expectations show a positive trend due to the COVID-19 vaccines, the lasting impact of the pandemic recession remains unknown and poses ongoing downside risks.

The Colorado Economic Outlook describes two major regions, the Metro Denver Region and the Northern Region, both of which are served in part by the Subdistrict. The Metro Denver Region includes Boulder and Broomfield Counties. The region relies heavily on tourism-related and business travel activities, while having a concentration of oil and gas firms. The pandemic has taken a toll on the region's previously robust labor market.

The Northern Region includes Larimer and Weld Counties. Larimer County's economy continues to expand with an average population growth of 2 percent per year. However, in Weld County economic activity is driven largely by oil and gas and agriculture. The energy sector is at significant risk due to oil prices falling to unprofitable production levels of \$40 per barrel combined with the drop in demand due to COVID-19 related shutdowns. The oil and gas drilling rig count in Colorado is one third of the count from prior periods. Oil prices are expected to remain depressed through 2020 and

into 2021. This impacts the public sector through property and sales taxes. The agricultural sector faces significant challenges. Already in the midst of a prolonged economic downturn, the sector has been beset by supply chain disruptions, COVID-19 outbreaks in processing facilities, drought conditions and natural disasters. The outlook for 2021 remains precarious and highly dependent on pandemic recovery and ongoing support from government programs.

Though employment statistics in both regions were better than other areas in Colorado, employment growth decreased between 2.7 percent in Greeley and 3.6 percent in other areas. Unemployment ranged from 6 to 7 percent. Growth in statewide employment is expected to increase to 3.1 percent in 2021 and remain steady with unemployment declining to between 5.9 percent and 4.6 percent.

In contrast, personal income increased in 2020 by 5.3 percent at least partially due to government intervention in the form of unemployment benefits and direct payments to households. Growth in personal income is expected to slow to between 4.3 percent to 4.1 percent in coming years. Wage and salary income declined from a growth rate of 6.9 percent in 2019 to a modest 1.8 percent in 2020. This is expected to bounce back to 7 percent in 2021.

The residential housing market remains a bright spot in the economy. Historically low mortgage rates have boosted demand. A shift to working at home has many buyers looking for bigger homes, often in suburban areas. Construction permits are expected to grow 8.8 percent and remain steady in the coming year. The strength in the residential market has offset the weakness in the nonresidential market, which has declined due to uncertainty created by the pandemic.

Major Initiatives and Long-Term Financial Planning

Windy Gap - Colorado River Connectivity Channel

When the original Windy Gap
Project was built by the Subdistrict,
the Windy Gap Reservoir dam
physically interrupted movement of
aquatic species and continuity of
aquatic habitat in the Colorado
River. The Subdistrict has entered
into an agreement to construct a
Colorado River Connectivity
Channel around the Windy Gap
Reservoir dam, thereby
reconnecting the Colorado River, in
order to minimize the dam's impact



Rendering for the Colorado River Connectivity Channel

on aquatic habitat and species. The project is expected to cost between \$20 to \$23 million and is being funded by a combination of resources including funding from the Subdistrict and other stakeholders. Project partners include the Colorado Parks and Wildlife, the Colorado Water Conservation Board (CWCB), Grand County, the Colorado River District and the Upper Colorado River Alliance. In 2020, final design and permitting efforts for the Colorado River Connectivity Channel continued. The Colorado River Connectivity Channel meets certain WGFP obligations for mitigation and enhancement.

Windy Gap Firming Project

In 2020 the Subdistrict Board of Directors entered into a \$485 million contract for the construction of a 355-foot-tall asphalt-core dam in the valley west of Carter Lake in southern Larimer County. When completed, the dam will establish Chimney Hollow Reservoir, a 90,000 acre-foot water storage component of WGFP. The reservoir, including the Colorado River Connectivity Channel, will provide a portion of the future water supplies needed for 11 water providers and an electric utility. Total project costs, including the reservoir, dam and appurtenances, are expected to total \$674 million. Included in this amount are mitigation and enhancement measures that will work toward improving aquatic habitat and flow conditions on the Colorado River and supporting endangered species on the West and East Slope. The project is

expected to be financed through a senior bond offering by the Subdistrict, a \$90 million subordinate loan with the CWCB, and participant cash contributions. The loan agreement with CWCB was finalized in February 2021.

Financial Policies

All financial principles and policies have been consistently applied in the preparation of the Subdistrict financial statements including the basis of accounting and valuation of fund assets. These policies are further detailed in Note 1 to the financial statements.

Awards and Acknowledgements

Comprehensive Annual Financial Report

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Subdistrict for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended September 30, 2019. The Subdistrict has received this award every year since 1987. The Certificate of Achievement is the highest form of recognition for excellence in state and local government financial reporting. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized report, the contents of which satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe the September 30, 2020, Subdistrict CAFR continues to meet the Certificate of Achievement Program's requirements, and the Subdistrict will be submitting it to GFOA to determine its eligibility for another certification.

Annual Budget

The Subdistrict received the GFOA's Distinguished Budget Presentation Award for its annual budget document for the fiscal year beginning October 1, 2019. In order to qualify for this award, the Subdistrict budget document had to be judged proficient as a policy document, a financial plan, an operations guide and a communications device.

Both the CAFR and Annual Budget are available at northernwater.org.

The preparation of this CAFR would not have been possible without the efficient and dedicated service of Northern Water staff. In particular we would like to recognize the outstanding efforts of the Northern Water Financial Services Department personnel:

Kristyn Unrein, CGFM Judy Skram, CPA Bernice Rupp Kathy Jo Price

Fahim Ghafoori, MBA/MS Emma Kuntz

In addition, we would like to recognize the leadership of the Board of Directors of the Subdistrict for its unfailing support for maintaining the highest standards of professionalism in the management of the Subdistrict's finances.

Sincerely,

Gerald A. Gibbens, P.E.

Treasurer

Municipal Subdistrict, Northern Colorado Water Conservancy District

Bradley D. Wind, P.E.

General Manager

Municipal Subdistrict, Northern Colorado Water Conservancy District

BOARD OF DIRECTORS AND OFFICERS

The 12-member Board is responsible for establishing policy and strategic direction. Directors from the eight counties within Subdistrict boundaries are appointed to four-year terms by district court judges. Three Board seats are up for appointment every year. When a director's term expires, he or she continues to serve until the judge reappoints or replaces him or her. The Subdistrict's Board officers are elected by the Board at its annual organizational meeting each October. The Board holds its public meetings twice a month.

Current Board of Directors



Dennis YanchunasPresident
Boulder County
Aug. 20, 2010 – Sept. 28, 2024



Mike Applegate
President
Larimer County
Sept. 28, 1991 – Sept. 28, 2023



Jennifer Gimbel Larimer County July 15, 2019 – Sept. 28, 2024



Don Magnuson Weld County Sept. 28, 2004- Sept. 28, 2024



Rob McClary Sedgwick County Sept. 28, 2011 – Sept 28, 2023



John Rusch Morgan and Washington Counties April 12, 2002 – Sept. 28, 2021



Bill EmslieVice President
Larimer County
Sept. 28, 2005 – Sept. 28, 2021



Dale TrowbridgeVice President
Weld County
Aug. 15, 2014 – Sept. 28, 2023



Sue Ellen HarrisonBoulder County
Sept. 28, 2009 – Sept. 29, 2022



Gene Manuello Logan County Sept. 28, 2018 – Sept. 28, 2022



David NettlesWeld County
Oct 18, 2018 – Sept. 28, 2022



Todd WilliamsBoulder County
Sept. 28, 2017 – Sept. 28, 2021

Subdistrict officers are as follows:

Secretary Brad Wind, General Manager

Treasurer Jerry Gibbens, Operations Division Director

The General Manager of Northern Water is appointed by and serves at the pleasure of the Board.

BOARD COMMITTEES

Northern Water has three standing committees tasked with the detailed study of specialized topics: the Audit Committee, the Finance and Benefits Committee and the Legal and Legislative Committee. The chair of each committee reports on the committee's activities and, depending on the subject matter, may present committee recommendations for Board action to the full Board of Directors.

The Audit Committee meets semi-annually, or more often as necessary, to initiate and then conclude each year's annual audit process. The Audit Committee works closely with the independent auditors ensuring that the Board can faithfully carry out its fiduciary obligations. The Audit Committee receives the auditor's findings and recommendations for changes to policy and procedures and makes recommendations to the Board as warranted.

Audit Committee Members:

- Mike Applegate
- Bill Emslie
- Jennifer Gimbel
- Rob McClary
- Dale Trowbridge, Chair
- Todd Williams
- Dennis Yanchunas

The Finance and Benefits Committee meets on a regular basis with its financial advisors to review Subdistrict financial and investment policies and to discuss future financing requirements or other financial matters. The committee makes recommendations as necessary to the Subdistrict Board.

Finance and Benefits Committee Members:

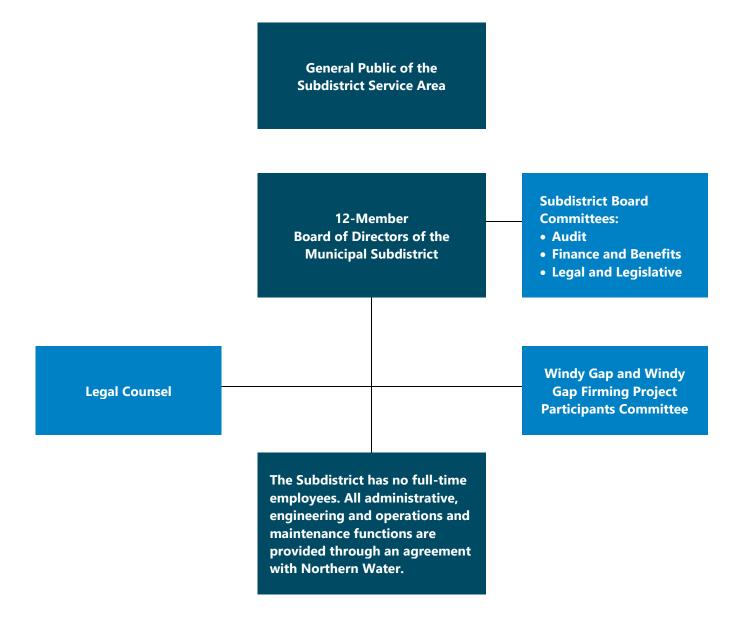
- Mike Applegate
- Bill Emslie, Chair
- Rob McClary
- David Nettles
- Dale Trowbridge
- Todd Williams
- Dennis Yanchunas

The Legal and Legislative Committee meets at least quarterly to receive updates on federal, state and local legislation of interest to the Subdistrict and its constituents. The committee works closely with its legislative consultant to recommend positions on proposed legislation and to provide input to authors of new legislation. The committee also receives briefings on specialized legal topics and, if warranted, makes recommendations to the full Board.

Legal and Legislative Committee Members:

- Mike Applegate
- Bill Emslie
- Jennifer Gimbel, Co-Chair
- Sue Ellen Harrison, Co-Chair
- Don Magnuson
- Gene Manuello
- Rob McClary
- David Nettles
- John Rusch
- Dale Trowbridge
- Todd Williams

ORGANIZATIONAL CHART





Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Municipal Subdistrict, Northern Colorado Water Conservancy District

For its Comprehensive Annual Financial Report For the Fiscal Year Ended

September 30, 2019

Christopher P. Morrill

Executive Director/CEO



FINANCIAL

The financial section includes the Auditor's Report, Management's Discussion and Analysis, Basic Financial Statements and Supplementary Information.



Suite 600 8181 E. Tufts Avenue Denver, CO 80237 Tel: 303.740.9400 Fax: 303.740.9009 plantemoran.com

Independent Auditor's Report

To the Board of Directors

Municipal Subdistrict, Northern Colorado

Water Conservancy District

Report on the Financial Statements

We have audited the accompanying financial statements of each major fund of the Municipal Subdistrict, Northern Colorado Water Conservancy District (the "Subdistrict") as of and for the year ended September 30, 2020 and the related notes to the financial statements, which collectively comprise the Subdistrict's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of each major fund of the Municipal Subdistrict, Northern Colorado Water Conservancy District as of September 30, 2020 and the changes in its financial position and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.



To the Board of Directors

Municipal Subdistrict, Northern Colorado

Water Conservancy District

Other Matters

Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplemental information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Municipal Subdistrict, Northern Colorado Water Conservancy District's basic financial statements. The other supplemental information, as identified in the table of contents, and introductory and statistical sections are presented for the purpose of additional analysis and are not a required part of the basic financial statements.

The other supplemental information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplemental information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we do not express an opinion or provide any assurance on them.

Plante & Moran, PLLC

March 4, 2021





MANAGEMENT'S DISCUSSION AND ANALYSIS

Management's Discussion and Analysis presents a narrative overview of the financial activities of the Subdistrict for the fiscal year ended September 30, 2020

MANAGEMENT'S DISCUSSION AND ANALYSIS

Management's Discussion and Analysis presents a narrative overview of the financial activities of the Subdistrict for the fiscal year ended September 30, 2020. It should be read in conjunction with the additional information furnished in the transmittal letter on page 5 of this report.

Highlights

Chimney Hollow Reservoir

In 2020 WGFP signed a \$485 million contract for construction of the Chimney Hollow Reservoir dam. Construction is expected to begin in 2022 and it is anticipated that Chimney Hollow Reservoir will be operational by 2026. Total project costs are currently budgeted at \$674 million. Costs are fully funded by WGFP participants, including current year contributions of \$12 million. The 90,000-acre-foot reservoir will constitute dedicated storage for Windy Gap Project water and provide a portion of the future water supplies needed by the 12 participants.

Colorado River Connectivity Channel

Design work continued on the Colorado River Connectivity Channel, a project committed to in support of the WGFP mitigation and enhancement plan. The Connectivity Channel is expected to cost between \$20 to \$23 million. Project costs to date have been paid by the Subdistrict and grant funding.

Water Deliveries

The Subdistrict delivered 12,738 acre-feet of C-BT Project water in-lieu of Windy Gap Project water in fiscal year 2020, compared to a historical average of Windy Gap deliveries of 13,843-acre feet. No Windy Gap Project water was pumped in 2020.



Rendering of Chimney Hollow Reservoir



Windy Gap Reservoir drained in late 2020 to begin work on the Colorado River Connectivity Channel

Overview of the Financial Statements

The Subdistrict financial statements consist of the enterprise fund financial statements of Windy Gap and WGFP. These funds report business-type activities only. The report also includes other supplementary and statistical information. Comparative data is included on select schedules to enable the reader to review information against prior years.

The enterprise fund financial statements include the following:

- Statement of Net Position Presents information as to the Subdistrict's current and noncurrent assets, capital assets and current obligations. The Subdistrict did not have any long-term liabilities at September 30, 2020. The difference between assets and liabilities is reported as net position.
- Statement of Revenues, Expenses and Changes in Net Position Reports the Subdistrict's operating and nonoperating revenues and expenses by major sources, capital contributions and changes in net position for the year.
- Statement of Cash Flows Reports the Subdistrict's cash flows from operating, capital and related financing, and investing activities.
- Notes to Financial Statements Provide further explanation and details that are essential to a full understanding
 of the above statements.

Financial Analysis - Statement of Net Position⁽¹⁾

(condensed) September 30,

,			\$000s				
				Increase			
				(De	crease) in	Percentage	
		2020	2019	Net	Position	Change	
Assets							
Current assets	\$	28,187	\$ 20,939	\$	7,248		
Noncurrent cash equivalents and investments		8,279	7,872		407		
Capital assets, net of accumulated depreciation		80,935	73,557		7,378		
Assets	\$	117,401	\$ 102,368	\$	15,033	14.7%	
Liabilities	\$	8,289	\$ 4,657	\$	3,632	78.0%	
Net Position							
Investment in capital assets	\$	80,935	\$ 73,557	\$	7,378		
Restricted net position for capital projects		9,386	4,999		4,387		
Unrestricted net position		18,791	19,155		(364)		
Net Position	\$	109,112	\$ 97,711	\$	11,401	11.7%	

Revenues, Expenses and Changes in Net Position⁽¹⁾

(condensed)

Years ended September 30,

				I	ncrease	
				(De	crease) in	Percentage
	2020		2019	Ne	t Position	Change
Operating revenues						
Assessments	\$ 3,688	\$	3,407	\$	281	8.2%
Other operating income	-		7		(7)	
Operating revenues	 3,688		3,414		274	
Operating expenses	(5,379)		(5,628)		249	-4.4%
Operating loss	 (1,691)		(2,214)		523	-23.6%
Nonoperating revenues						
Earnings on investments	634		673		(39)	
Nonoperating revenues	142		20		122	
Nonoperating revenues	 776		693		83	12.0%
Loss before contributions	 (915)		(1,521)		606	
Capital contributions	12,316		10,386		1,930	18.6%
Increase in net position	 11,401		8,865		2,536	
Net position, beginning of year	97,711		88,846		8,865	
Net position, end of year	\$ 109,112	\$	97,711	\$	11,401	11.7%

⁽¹⁾ Balances reflect both Subdistrict enterprise funds combined.

Revenues, Expenses and Changes in Net Position⁽¹⁾ (continued)

Windy Gap net position of \$34 million consisted of its investment in capital assets and amounts restricted for the capital project, primarily cash and receivables net of trade payables, and unrestricted cash balances. Net position decreased by \$775,778 in 2020 reflecting additional water assessments as unearned and higher operating expenses. Both of these changes were a result of the implementation of the 2014 Carriage Contract in fiscal year 2020.

Net position of \$75 million for WGFP reflects its investment in the capital project and related assets. Net position increased \$12 million reflecting the 2020 participant capital contributions.

⁽¹⁾ Balances reflect both Subdistrict enterprise funds combined.

Capital Assets by Enterprise Fund

(condensed)
September 30,

	\$000s					
		2020		2019	I	Increase
Windy Gap and Windy Gap Firming Project Combined						
Land and water rights	\$	2,517	\$	2,517	\$	-
Water diversion project, equipment and improvements		10,492		12,551		(2,059)
Construction in progress		67,926		58,489		9,437
Capital assets, net of depreciation	\$	80,935	\$	73,557	\$	7,378
Windy Gap						
Land and water rights	\$	2,517	\$	2,517	\$	-
Water diversion project, equipment and improvements		10,492		12,551		(2,059)
Construction in progress		2,229		581		1,648
Capital assets, net of depreciation	\$	15,238	\$	15,649	\$	(411)
Windy Gap Firming Project						
Construction in progress	\$	65,697	\$	57,908	\$	7,789

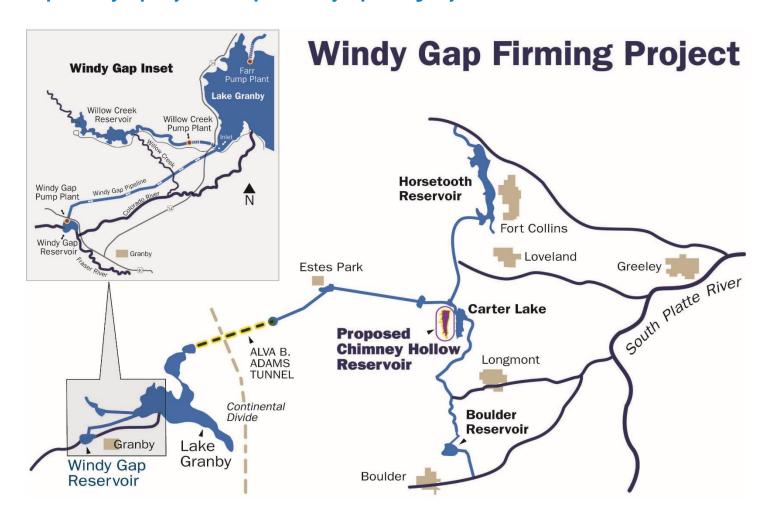
The Windy Gap water diversion project, equipment and improvements balance decreased \$2.1 million which reflected current year depreciation. Construction in progress increased by \$1.6 million to a total of \$2.2 million at September 30, 2020, reflecting the additional investment in the Colorado River Connectivity Channel.

Windy Gap Firming Project construction in progress increased \$7.8 million in 2020 due to preliminary work on the dam construction and mitigation and enhancement costs of \$1 million. Mitigation and enhancement included water quality monitoring and nutrient plan studies. All WGFP capital costs incurred to date have been fully funded by its participants. See additional information relating to capital assets at Note 5 to the financial statements.

Financial Contact

The Subdistrict's financial statements are designed to present users with a general overview of the Subdistrict's finances and to demonstrate the Subdistrict's accountability. If there are any questions about the report, or if additional financial information is needed, please contact the Financial Services Department, Northern Water, 220 Water Avenue, Berthoud, Colorado 80513.

Map of Windy Gap Project and Proposed Windy Gap Firming Project







BASIC FINANCIAL STATEMENTS

Statement of Net Position – Proprietary Funds

September 30, 2020

	Business-type Activity Enterprise Funds						
	V	Vindy Gap	Firr	ning Project		Total	
ASSETS							
Current assets							
Cash and cash equivalents, unrestricted	\$	17,354,343	\$	7,792,389	\$	25,146,732	
Receivables		520,702		2,400,814		2,921,516	
Prepaid carriage costs		118,242		-		118,242	
Current assets		17,993,287		10,193,203		28,186,490	
Noncurrent assets							
Cash equivalents, unrestricted		32,889		-		32,889	
Investments, unrestricted		8,246,361		-		8,246,361	
Capital assets		87,390,780		65,696,977		153,087,757	
Less accumulated depreciation		(72,152,418)		-		(72,152,418)	
Capital assets, net of accumulated depreciation		15,238,362		65,696,977		80,935,339	
Noncurrent assets		23,517,612		65,696,977		89,214,589	
Assets	\$	41,510,899	\$	75,890,179	\$	117,401,078	
LIABILITIES							
Current liabilities							
Accounts payable and accrued liabilities	\$	4,813,629	\$	806,986	\$	5,620,615	
Unearned revenue		2,668,494		_		2,668,494	
Current liabilities		7,482,123		806,986		8,289,109	
Liabilities	\$	7,482,123	\$	806,986	\$	8,289,109	
NET POSITION							
Investment in capital assets	\$	15,238,362	\$	65,696,977	\$	80,935,339	
Restricted net position for capital project		-	•	9,386,216	·	9,386,216	
Unrestricted net position		18,790,414		-		18,790,414	
Net position	\$	34,028,776	\$	75,083,193	\$	109,111,969	

See accompanying Notes to Financial Statements.

Statement of Revenues, Expenses and Changes in Net Position

Year ended September 30, 2020

	Business-type Activity Enterprise Funds						
	Windy Gap		Firn	ning Project	Total		
Operating revenues							
Assessments	\$	3,687,686	\$	- \$	3,687,686		
Operating expenses					_		
Operations		2,383,187		-	2,383,187		
Engineering		34,740		-	34,740		
Environmental services		322,443		-	322,443		
Administration		555,824		-	555,824		
Depreciation		2,082,887		-	2,082,887		
Operating expenses		5,379,081		-	5,379,081		
Operating loss		(1,691,395)		-	(1,691,395)		
Nonoperating revenues					_		
Earnings on investments		634,152		-	634,152		
Intergovernmental grants		141,863		-	141,863		
Nonoperating revenues		776,015		-	776,015		
Loss before contributions		(915,380)		-	(915,380)		
Capital contributions		139,602		12,176,391	12,315,993		
Increase (decrease) in net position		(775,778)		12,176,391	11,400,613		
Net position, beginning of year		34,804,554		62,906,802	97,711,356		
Net position, end of year	\$	34,028,776	\$	75,083,193 \$	109,111,969		

See accompanying Notes to Financial Statements.

Statement of Cash Flows

Year ended September 30, 2020

rear enaea september 30, 2020		Dusiness tu		\ativity Entan	i.	a Funda
		Business-ty Vindy Gap		Activity Enter Vindy Gap	pris	e runus Total
Cash flows from operating activities		villay Gap		villay Gap		Total
Receipts from participants	\$	4,625,047	\$	_	\$	4,625,047
Payments to suppliers	Ψ	(896,486)	Ψ	_	Ψ	(896,486)
Payments to employees		(382,169)		_		(382,169)
Net cash provided by operating activities		3,346,392		_		3,346,392
Cash flows from capital and related financing activities		3,3 10,332				3,3 10,332
Capital contributions		139,602		8,820,358		8,959,960
Acquisition and construction of capital assets		(576,903)		(7,184,704)		(7,761,607)
Net cash (used) provided by capital and related financing		(370,303)		(7,101,701)		(1,101,001)
activities		(437,301)		1,635,654		1,198,353
Cash flows from investing activities		(10170017		.,,		.,,
Investment purchases		(3,450,222)		_		(3,450,222)
Investment sales		3,139,126		_		3,139,126
Proceeds from earnings on investments		460,300		_		460,300
Net cash provided by investing activities		149,204		-		149,204
Net increase in cash and cash equivalents		3,058,295		1,635,654		4,693,949
Cash and cash equivalents, beginning of year		14,328,937		6,156,735		20,485,672
Cash and cash equivalents, end of year	\$	17,387,232	\$	7,792,389	\$	25,179,621
Reconciliation of operating loss to net cash provided by ope	ratin	g activities				
Operating loss	\$	(1,691,395)	\$	-	\$	(1,691,395)
Adjustments to reconcile operating income to net cash						-
Depreciation		2,082,887		-		2,082,887
(Increase) in current assets						
Receivables		(312,477)		-		(312,477)
Prepaid carriage costs		379,324		-		379,324
Increase in current liabilities						
Accounts payable and accrued liabilities		1,758,007		-		1,758,007
Unearned revenue		1,130,046		-		1,130,046
Adjustments		5,037,787		-		5,037,787
Net cash provided by operating activities	\$	3,346,392	\$	-	\$	3,346,392
Non-cash activities						
Change in value of investments	\$	183,872	\$	_	\$	183,872
Reconciliation of capital contributions		. 30,0. L	7		т	
Capital contributions	\$	139,602	\$	12,176,391	\$	12,315,993
Less capital contributions receivable	4	.55,002	Ψ	(3,356,033)	Ψ	(3,356,033)
Cash flows from capital contributions	\$	139,602	\$	8,820,358	\$	8,959,960
•		,	r	-,,		-,,

See accompanying Notes to Financial Statements.

Notes to Financial Statements

1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

The Subdistrict was established July 6, 1970, pursuant to the Water Conservancy Act. The Subdistrict is governed by a 12-member Board of Directors, which is appointed by the presiding district court judges of four of the five judicial districts located wholly or partially within Subdistrict boundaries. The financial statements of the Subdistrict have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental entities and as promulgated by the Governmental Accounting Standards Board (GASB), the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The Subdistrict is a special-purpose government engaged in business-type activities. Therefore, only enterprise fund financial statements are presented. For financial reporting purposes, management has considered all potential component units. The Subdistrict meets the criteria of an "other stand-alone government" as defined in GASB Statement No. 39.

The Subdistrict accounts for its financial operations as proprietary funds recognizing assets, liabilities, revenues and expenses on the accrual basis of accounting. Accordingly, revenues and expenses are recognized in the period earned and incurred, respectively, regardless of the timing of related cash flows.

The Windy Gap Enterprise Fund accounts for the activities of the Windy Gap Project, which provides wholesale water supplies to participating Northern Colorado municipalities, water districts and a power authority. The Windy Gap Firming Project Enterprise Fund accounts for the activities of WGFP aimed at developing a dedicated water storage facility to make the water supplies of the Windy Gap Project more reliable.

GASB Statement No. 34 sets forth minimum criteria for the determination of major funds. Both Windy Gap and WGFP met this criteria at September 30, 2020.

Assets, Liabilities and Net Position

Cash and Cash Equivalents, Unrestricted

Cash and cash equivalents are considered to be cash deposits and short-term investments with original maturities of three months or less from the date of acquisition. Certain cash balances are held in the Colorado Statewide Investment Pool (CSIP), a local government investment pool. The State Securities Commissioner administers and enforces State statutes governing the CSIP. CSIP seeks to maintain a stable net asset value of \$1.00 per share. Cash equivalents are reported at amortized cost, which is not considered significantly different from fair value. There are no limitations or restrictions on withdrawals. The weighted average maturity of the liquid and term portfolios is 49 days and 85 days with ratings of AAAm and AAAf, respectively.

Colorado statutes require that the Subdistrict use eligible public depositories as defined by the Colorado Public Deposit Protection Act. Under the Act, amounts on deposit in excess of federal insurance levels must be collateralized. The eligible collateral is determined by the Act and allows the institution to create a single collateral pool for all public funds. The pool is to be maintained by another institution or held in trust for all the uninsured public deposits as a group. The fair value of the collateral must be at least equal to the aggregate uninsured deposits.

Cash balances have been classified as current and noncurrent consistent with the anticipated uses of the funds. Cash balances not expected to be consumed within one year are classified as noncurrent.

Investments. Unrestricted

The Subdistrict's investments are reported at their fair value. The Subdistrict categorizes its fair value measurements within the fair value level hierarchy established by GAAP, which prioritizes the inputs to valuation techniques. Investments

categorized as Level 1 are valued using prices quoted in active markets for identical assets. Investments categorized as Level 2 are valued using a matrix pricing technique from an independent securities pricing service based on the securities' relationship to quoted benchmark prices.

The Subdistrict Board has adopted an investment policy that establishes investment standards and objectives for funds not required for current liquidity. The investment objectives are the preservation of capital (safety), liquidity, return and diversification. The investment policy allows the following investments:

- U.S. Treasury Obligations guaranteed by the U.S. Government
- Federal Agency and Instrumentality Securities, including those issued by or fully guaranteed by federal agencies or U.S. government-sponsored enterprises
- Time Certificates of Deposit in FDIC-insured state or nationally-chartered banks or savings banks
- Negotiable Certificates of Deposit issued by any bank organized and operating within the United States
- Corporate Bonds issued by a corporation or bank organized and operating within the United States and denominated in U.S. dollars
- Municipal Bonds representing general and revenue obligations of or under the authority of any state in the United
 States or any political subdivision of such a government entity
- Commercial Paper where the issuer's commercial paper program's size exceeds \$200 million
- Bankers Acceptances issued by FDIC-insured state or national banks with combined capital and surplus of at least \$250 million
- Repurchase Agreements collateralized by U.S. Treasury Obligations and Federal Instrumentality Securities
- Local Government Investment Pools authorized under Colorado state statute
- Money Market Mutual Funds registered under the Investment Company Act of 1940 and authorized under Colorado state statute

Investment balances have been classified as noncurrent consistent with the anticipated uses of the funds.

Accounts Receivable

As further described in Note 8 Intergovernmental Transactions, receivables at September 30, 2020, consisted primarily of participant capital contributions to be transferred to WGFP from Northern Water. The Subdistrict does not provide an allowance for uncollectible receivable balances as the receivables are considered fully collectible.

Water Inventory

The Subdistrict is permitted to use storage capacity in Lake Granby, a water storage feature of the C-BT Project, in accordance with its Carriage Contract with Reclamation and Northern Water. The agreement specifies that when Lake Granby's storage capacity is needed for storage of water under C-BT Project water rights, Windy Gap participants are required to take delivery of their stored water or that water must be spilled. There was no Windy Gap water inventory at September 30, 2020.

Prepaid Carriage Costs and Unearned Revenue

Windy Gap participants pay carriage costs of water delivery charges for use of the C-BT Project conveyance and storage system and pumping energy charges based on estimates of water to be delivered during the coming water season. Estimates paid by participants over actual costs incurred represent unearned revenue. Prepaid balances represent estimated advance payments made to Reclamation.

Capital Assets

Capital assets consist primarily of the Windy Gap water diversion project, WG and WGFP construction in progress. In accordance with Subdistrict policy, costs incurred for infrastructure projects, including labor, environmental impact, engineering, feasibility and other studies, are capitalized at historical cost. When construction of a project is complete, accumulated costs are depreciated over the estimated useful life of the project. If a project does not become operational or does not benefit other projects, the accumulated costs are charged to expense in the period such determination is made.

Water rights are considered intangible, have an indefinite useful life, and are not depreciated or amortized. Capital assets, other than infrastructure assets, are defined by the Subdistrict as those with an initial individual cost of more than \$5,000. All capital assets are reported at their historical cost.

Maintenance and repair charges that do not increase the capacity or efficiency of an asset or extend its useful life beyond the original estimate are charged to current period operating expenses as incurred. Upon retirement or other disposition of capital assets, the costs and related accumulated depreciation are removed from the respective accounts and any gains or losses are reflected as nonoperating revenues or expenses.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

	Years
Equipment	3 - 5
Buildings and improvements	10 - 25
Water diversion project	40

Accounts Payable and Accrued Liabilities

As further discussed in Note 8 Intergovernmental Transactions, accounts payable and accrued liabilities included approximately \$4.5 million due to Northern Water.

Net Position

The accompanying financial statements utilize a net position presentation. Net position is categorized as investment in capital assets, restricted net position for capital projects and unrestricted net position. When both restricted and unrestricted resources are available for use, it is the Subdistrict's policy to use restricted resources for their specified purposes first, then unrestricted as needed.

Operating Revenues and Expenses

Operating revenues and expenses for proprietary enterprise funds are those that result from providing services and delivering goods in connection with the funds' principal ongoing operations. Windy Gap operating revenues consist primarily of annual assessments charged to participants in accordance with the terms of their allotment contracts. The annual assessments are independent of whether or not the participants take delivery of water. Operating expenses include operations, engineering, environmental services and administrative costs associated with providing untreated water and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. WGFP is not yet in operation and, therefore, has no operating revenues or expenses.

Capital Contributions

WGFP participants entered into agreements to fund anticipated current year project costs. Capital contributions relating to the preconstruction period are recognized as voluntary nonexchange transactions as of the effective date of those agreements. No non-cash items are included as capital contributions.

2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Tax Revenue, Spending and Multiple-Fiscal Year Debt and Other Financial Obligation Limitations

Article X, Section 20, of the Colorado Constitution contains limitations on the ability of state and local governmental entities to increase taxes, revenues and spending and to enter into multiple-fiscal year direct or indirect debt or other financial obligations. However, these limitations do not apply to "enterprises" as defined in the constitutional provision. The Subdistrict's Windy Gap Water Activity Enterprise and Windy Gap Firming Project Water Activity Enterprise have been established as "water activity enterprises" in accordance with Colorado statutes and, as "enterprises," are excluded from the application of these constitutional restrictions.

Budgetary Data

The budget process is a year-long effort to align the Subdistrict's long-term mission and values with actionable items at a program level.

Task	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep
Key goals and objectives formulated									
Major budget assumptions identified									
Final budget recommendations made by division									
directors									
Budget officers appointed by the Subdistrict Board and									
budget reports prepared									
Budget delivered to the Subdistrict Board									
Public hearing held and budget adopted by the									
Subdistrict Board									
File budget with the Colorado State Division of Local									
Government									

The level of control (level at which expenses may not exceed appropriations) is maintained at the department, capital-outlay and debt-service levels. No commitment is authorized, nor any expenditure incurred, until it is determined that adequate appropriation balances exist for that purpose. Material purchase orders that would result in an overrun of available funds are not released until additional appropriations are made available. Management is authorized to transfer budget amounts between departments; however, any revisions that exceed the appropriated balances must be approved by the Subdistrict Board. Unused appropriations lapse at the end of each fiscal year. The overall objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Subdistrict Board.

Annual budgets are adopted for all funds on a basis consistent with GAAP with the following exceptions:

- Depreciation is not budgeted
- Capital outlays are treated as nonoperating expense uses

3 CASH AND CASH EQUIVALENTS

Cash and cash equivalents at September 30, 2020, were unrestricted. Balances were as follows:

					To	tal Cash and
		Current	No	ncurrent		Cash
Fund	Unrestricted		Unrestricted Unrestricted		E	quivalents
Windy Gap						
Deposits	\$	10,519,108	\$	-	\$	10,519,108
Local Government Investment Pool/Money Market Funds		6,835,235		32,889		6,868,124
Windy Gap		17,354,343		32,889		17,387,232
Windy Gap Firming Project						
Deposits		7,792,389		-		7,792,389
Cash and cash equivalents	\$	25,146,732	\$	32,889	\$	25,179,621

There is no custodial credit risk for deposits held since all are eligible public depositories pursuant to Colorado's Public Deposit Program (PDPA).

4 INVESTMENTS

Investments at September 30, 2020, were unrestricted. Balances by investment type were as follows:

	(Current
Investment Type	Un	restricted
U.S. Government Securities	\$	1,999,371
Federal Agency Securities		2,281,495
Federal Agency Collateralized Mortgage Obligations		400,199
Negotiable Certificates of Deposit		612,918
Supranationals		850,248
Municipal Obligations		1,785,124
Corporate Notes		317,006
Investments	\$	8,246,361

Investment balances at September 30, 2020, by level hierarchy were as follows:

Investment Type	Level 1			Level 1 Level 2		
U.S. Government Securities	\$	1,999,371	\$	-	\$	1,999,371
Federal Agency Securities		-		2,281,495		2,281,495
Federal Agency Collateralized Mortgage Obligations		-		400,199		400,199
Negotiable Certificates of Deposit		-		612,918		612,918
Supranationals		-		850,248		850,248
Municipal Obligations		-		1,785,124		1,785,124
Corporate Notes		-		317,006		317,006
Investments	\$	1,999,371	\$	6,246,990	\$	8,246,361

Note 4 continued

In accordance with the Subdistrict's investment policy, investments are limited to those meeting the following criteria:

	Maximum	Maximum	Maximum			
	Portfolio	Issuer	Maturity	Rating		
Investment Type	Percentage	Percentage	Restrictions	Restrictions		
U.S. Treasury Obligations	100%	100%	5 years	N/A		
Federal Agency and Instrumentality Securities	85%	35%	5 years	AA-(1)		
Negotiable Certificates of Deposit	35%	5%	3 years	- (1)(2)		
Time Certificates of Deposit	5%	1%	1 year	N/A		
Corporate Bonds	35%	5%	3 years	AA-(1)		
Municipal Bonds						
Colorado Issuer	35%	5%	5 years	A-(1)		
Non-Colorado Issuer	35%	5%	5 years	AA-(1)		
School District Certificates of Participation	35%	5%	5 years	A(1)		
Commercial Paper	35%	5%	270 days	A-(1)(3)		
Bankers Acceptances	35%	5%	180 days	A-(1)(3)		
Repurchase Agreements	100%	25%	180 days	(4)		
Local Government Investment Pools	100%	100%	N/A	AAAm/AAAf		
Money Market Funds ⁽⁵⁾	100%	100%	N/A	AAAm		

The investment portfolio is limited to an aggregate exposure of 50 percent of the sum total of the following investment types: Certificates of Deposit, Negotiable Certificates of Deposit, Corporate Bonds, Commercial Paper, and Bankers Acceptances. The aggregate exposure to Municipal Bonds may not exceed 35 percent of the portfolio and no more than 5 percent of the portfolio may be invested with a single issuer with certain exceptions pursuant to the provisions of GASB 40 or to the extent the Subdistrict's investment policy is more restrictive.

⁽¹⁾ Rating required by two nationally-recognized statistical rating organizations.

⁽²⁾ Long-term rating of at least "AA-" or the equivalent, short-term rating of at least "A-1" or the equivalent.

⁽³⁾ If senior debt outstanding, senior debt must be rated "A" or the equivalent. Issuer's commercial paper program size shall exceed \$200 million.

⁽⁴⁾ Collateralized by U.S. Treasury Obligations and Federal Agency Instrumentality Securities with collateral maturity not exceeding 10 years. Long-term credit rating of at least "A" or the equivalent; short-term rating of at least "A-1" or the equivalent.

⁽⁵⁾ No load; constant net asset value per share of \$1.00.

Note 4 continued

At September 30, 2020, the Subdistrict had investments with the following ratings:

Investment Type	Rating	In	vestments	Percentage
U.S. Government Securities	AA+	\$	1,999,371	24.2%
Federal Agency Securities	AA+		2,281,495	27.7%
Federal Agency Collateralized Mortgage Obligations	AA+		400,199	4.9%
Negotiable Certificates of Deposit	A-1		225,174	2.7%
Negotiable Certificates of Deposit	A+		154,739	1.9%
Negotiable Certificates of Deposit	AA-		233,005	2.8%
Supranationals	AAA		850,248	10.3%
Municipal Obligations	AA-		20,677	0.3%
Municipal Obligations	AA		715,692	8.7%
Municipal Obligations	AA+		239,876	2.9%
Municipal Obligations	AAA		241,421	2.9%
Municipal Obligations	Not rated		567,458	6.9%
Corporate Notes	A+		146,483	1.8%
Corporate Notes	AA		134,538	1.6%
Corporate Notes	AA+		35,985	0.4%
Investments		\$	8,246,361	100.0%

Summary by Rating	Investments	Percentage
A-1	\$ 225,174	2.7%
A+	301,222	3.7%
AA-	253,682	3.1%
AA	850,230	10.3%
AA+	4,956,926	60.1%
AAA	1,091,669	13.2%
Not rated	567,458	6.9%
Investments	\$ 8,246,361	100.0%

Credit and Interest Risk

Credit risk is generally considered to be the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. Such risk is measured by the assignment of a rating by a nationally-recognized statistical rating organization. Concentration of credit risk derives from investments being concentrated with a single issuer. Interest rate risk is the risk that changes in market interest rates may adversely affect the fair value of an investment. At September 30, 2020, no investments were greater than 5 percent with any one issuer.

At September 30, 2020, the Subdistrict had investments with the following maturities:

	Investment Maturities										
	1 year or		2 years or		3 years or		4 years or		5 years or		-
Investment Type	less		less		less		less		less		Investments
U.S. Government Securities	\$	86,960	\$	955,019	\$	230,944	\$	628,580	\$	97,868	\$ 1,999,371
Federal Agency Securities		-		170,314		1,029,703		-		1,081,478	2,281,495
Federal Agency Collateralized											
Mortgage Obligations		23,976		138,452		69,170		80,644		87,957	400,199
Negotiable Certificates of Deposit		225,174		309,449		78,295		-		-	612,918
Supranationals		-		162,790		440,446		94,896		152,116	850,248
Municipal Obligations		128,575		140,125		330,203		690,160		496,061	1,785,124
Corporate Notes		-		208,150		108,856		-		-	317,006
Investments	\$	464,685	\$ 7	2,084,299	\$ 2	2,287,617	\$	1,494,280	\$	1,915,480	\$ 8,246,361

To the extent possible, Subdistrict investments are matched with anticipated cash flow requirements.

5 CAPITAL ASSETS

Capital asset activity for the Subdistrict enterprise funds for the year ended September 30, 2020, was as follows:

		Retirements/			
	2019	Additions	Other	2020	
Windy Gap					
Non-depreciable capital assets					
Construction in progress	\$ 581,057	\$ 1,663,761	\$ (15,707)	\$ 2,229,111	
Land	2,046,198	-	-	2,046,198	
Water Rights	470,921	-	-	470,921	
Depreciable capital assets					
Buildings, equipment and improvements	452,551	24,413	-	476,964	
Water diversion project	82,167,586	-	-	82,167,586	
Capital assets	85,718,313	1,688,174	(15,707)	87,390,780	
Less accumulated depreciation				_	
Buildings, equipment and improvements	(434,983)	(3,888)	-	(438,871)	
Water diversion project	(69,634,548)	(2,078,999)	-	(71,713,547)	
Accumulated depreciation	(70,069,531)	(2,082,887)	-	(72,152,418)	
Capital assets, net	15,648,782	(394,713)	(15,707)	15,238,362	
Windy Gap Firming Project					
Construction in progress	57,908,138	7,788,839	-	65,696,977	
Capital assets, net of accumulated depreciation	\$ 73,556,920	\$ 7,394,126	\$ (15,707)	\$ 80,935,339	

6 WINDY GAP PRINCIPAL PARTICIPANTS BASED ON ASSESSMENTS

The following participants individually generated 5 percent or more of Windy Gap assessments for the year ended September 30:

Participant	2020
Platte River Power Authority	25.1%
Broomfield, City and County of	22.3%
Greeley, City of	14.9%
Longmont, City of	7.8%
Superior Metropolitan District No. 1	7.1%
Fort Lupton	6.8%

7 RISK MANAGEMENT

The Subdistrict is exposed to various risks of loss related to torts, theft of, damage to and destruction of assets; errors and omissions; and natural disasters. The Subdistrict carries commercial insurance for these risks. Settled claims resulting from these risks did not exceed commercial insurance coverage in any of the past three fiscal years.

8 INTERGOVERNMENTAL TRANSACTIONS

For the year ended September 30, 2020, total charges from Northern Water to the Subdistrict for operations, engineering, environmental and administrative services amounted to \$2,843,383 including carriage costs of \$937,294, The total of \$2,843,383, plus amounts outstanding of \$1,686,469 from the prior year, were payable at year end and included in accounts payable on the accompanying financial statements. In addition, Northern Water provides centralized cash receipts and disbursement functions for the Subdistrict. At September 30, 2020, WGFP receivables consisted primarily of participant capital contributions to be transferred by Northern Water.

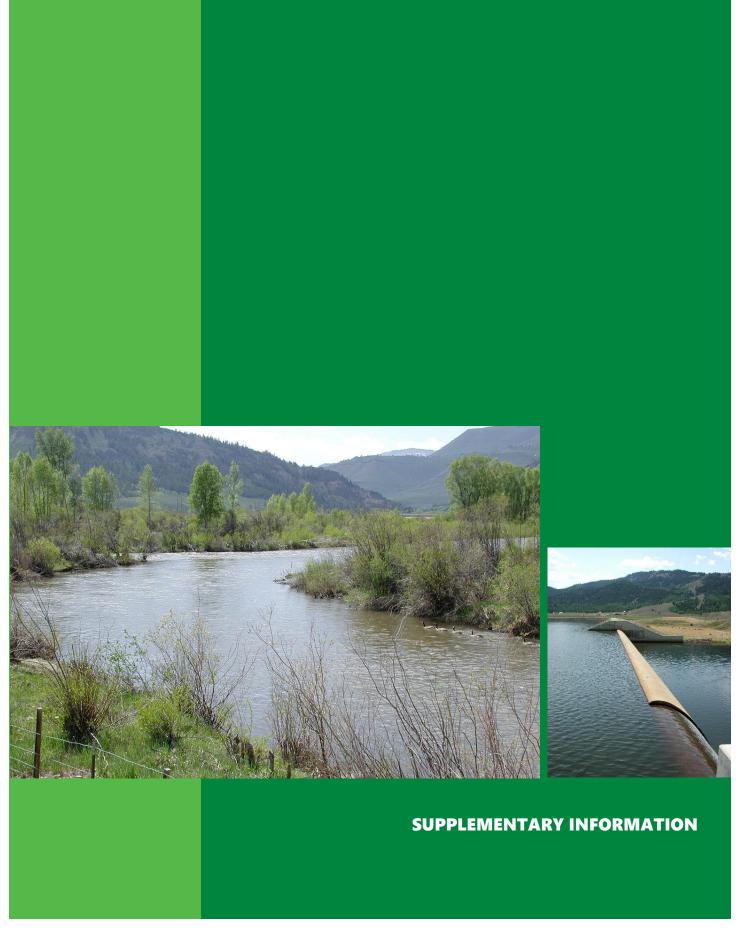
9 COMMITMENTS AND CONTINGENCIES

The Subdistrict has remaining commitments to fund approximately \$19 million in environmental mitigation and enhancement measures. In addition, the Subdistrict will provide water and water storage that can be used for environmental purposes valued at approximately \$40 million. In some cases, the measures are performance based and costs to be incurred reflect management's best estimates to achieve those objectives. Committed funds are expected to be paid over the next several years; however, certain of these costs are contingent upon WGFP becoming operational.

To partially fund development of the Colorado River Connectivity Channel, the Subdistrict has entered into subgrant agreements with Trout Unlimited totaling approximately \$6.0 million. In addition, the Subdistrict has directly entered into a grant agreement with the CWCB for approximately \$735,000. Under the terms of the agreements, the Subdistrict will be reimbursed for certain costs incurred for the project. As of September 30, 2020, approximately \$6.2 million remained available under the grant and subgrant agreements.

In 2020 WGFP entered into a \$485 million contract for construction of the Chimney Hollow Reservoir dam. This amount was largely outstanding at year end. In addition, Windy Gap entered into a \$1.7 million agreement for Colorado River Connectivity Channel design services. Of this amount, \$550,000 was outstanding at year end.

In addition, in the normal course of business, there are various outstanding legal proceedings, claims, commitments and contingent liabilities. In the opinion of management, the ultimate disposition of these matters will not have a materially adverse effect on the Subdistrict's financial statements.



Schedule of Revenues and Expenses, Budget to Actual

Windy Gap

Non-GAAP Budgetary Basis

		Year ended September 30, 2020							
							Year ended		
		Budget					-	tember 30,	
	<u>(</u>	unaudited)		Actual	Variance		20	19 Actual	
Operating revenue sources									
Water assessments	\$	6,058,000	\$	3,687,686	\$	(2,370,314)	\$	3,407,426	
Other operating revenues		-		-				6,286	
Operating revenue sources		6,058,000		3,687,686		(2,370,314)		3,413,712	
Operating expense uses		(6,249,161)		(3,256,617)		2,992,544		(3,281,642)	
Operating revenue sources over (under)								_	
expense uses		(191,161)		431,069		622,230		132,070	
Nonoperating revenue sources									
Capital contributions		1,855,000		139,602		(1,715,398)		252,198	
Intergovernmental grants		-		141,863		141,863		-	
Earnings on investments		572,200		634,152		61,952		672,708	
Other nonooperating revenues	26,900			-		(26,900)	20,097		
Nonoperating revenue sources	2,454,100			915,617		(1,538,483)		945,003	
Nonoperating expense uses									
Capital purchases and project expenditures		(2,247,700)		(1,712,044)		535,656		(425,174)	
Other capital project expenditures		-		-		-		(264,619)	
Contingency appropriation		(250,000)		-		250,000		-	
Nonoperating expense uses		(2,497,700)		(1,712,044)		785,656		(689,793)	
Nonoperating revenue sources over (under)						·			
expense uses		(43,600)		(796,427)		(752,827)		255,210	
Revenue sources over (under) expenses uses	\$ (234,761)			(365,358)		, , ,		387,280	
Adjustments to reconcile budgetary basis to	GΔΛ	AD hasis							
Capital purchases and project costs	JAF	AF DASIS		1,672,467				425,174	
Depreciation				(2,082,887)				(2,081,291)	
•			¢				¢	(1,268,837)	
Decreases in net position		•	\$	(775,778)		,	\$	(1,200,037)	

Schedule of Revenues and Expenses, Budget to Actual

Windy Gap Firming Project

Non-GAAP Budgetary Basis

		Year end	ded	September 3	0,	2020		
	(Budget unaudited)		Actual		Variance	Se	'ear ended ptember 30, 019 Actual
Nonoperating revenue sources								
Capital contributions								
Participant contributions	\$	563,500,000	\$	12,000,000	\$	(551,500,000)	\$	10,000,000
Earnings on investments and rental income		67,000		176,391		109,391		134,111
Nonoperating revenue sources		563,567,000		12,176,391		(551,390,609)		10,134,111
Nonoperating expense uses								_
Capital project expenditures		(74,210,000)		(7,788,839)		66,421,161		(10,352,183)
Nonoperating expense uses		(74,210,000)		(7,788,839)		66,421,161		(10,352,183)
Nonoperating revenue sources over (under)								
expense uses	\$	489,357,000	=	4,387,552	\$	(484,969,448)	ı	(218,072)
Adjustments to reconcile budgetary basis to	GA/	AP basis						
Capital project expenditures under GAAP				7,788,839				10,352,183
Increases in net position			\$	12,176,391		•	\$	10,134,111

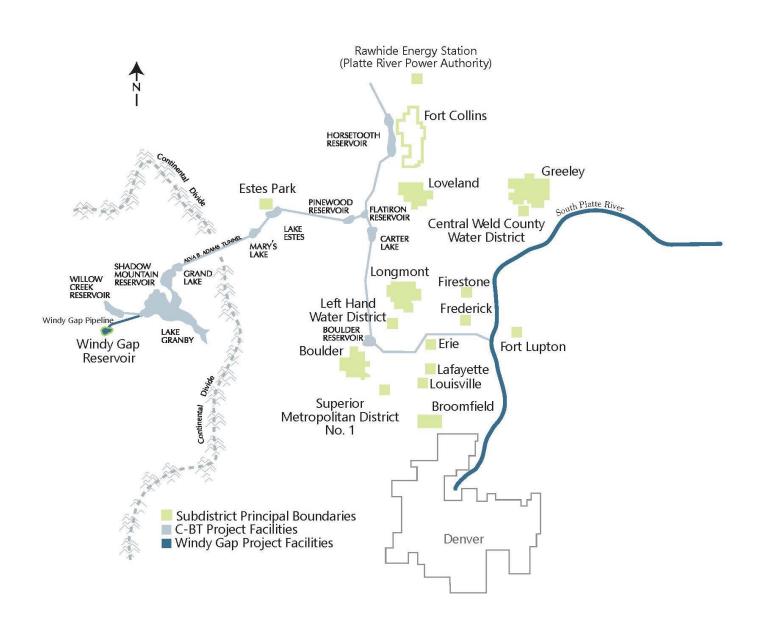
Budget to actual variance due to timing of construction project moving forward.



STATISTICAL

This part of the Subdistrict's Comprehensive Annual Financial Report (CAFR) presents detailed information as a context for understanding information in the financial statements, note disclosures and supplementary information. Unless otherwise noted, the statistical information is derived from the CAFRs and underlying accounting, allotment and operation information of the Subdistrict.

MAP OF SUBDISTRICT PARTICIPANTS







FINANCIAL TRENDS

These schedules contain trend information to help the reader understand how the Subdistrict's financial performance has changed over time.

Statement of Revenues, Expenses and Changes in Net Position and Net Position by Component (2011-2020)⁽¹⁾

Years ended September 30, Unaudited

		2020	2019	2018		2017 ⁽²⁾	2016
Operating revenues							
Assessments	\$	3,687,686	\$ 3,407,426	\$ 3,615,652	9	2,959,905	\$ 12,873,962
Other operating income		-	6,286	29,785		-	
Operating revenue		3,687,686	3,413,712	3,645,437		2,959,905	12,873,962
Operating Expenses							
Operations		2,383,187	2,562,743	2,456,538		1,813,030	1,514,945
Administration		555,824	640,374	856,587		894,621	604,070
Environmental Services ⁽³⁾		322,443	295,559	-		-	-
Engineering		34,740	47,585	224,081		266,694	175,590
Depreciation		2,082,887	2,081,291	2,081,291		2,079,764	2,078,999
Operating expenses		5,379,081	5,627,552	5,618,497		5,054,109	4,373,604
Operating Income (loss)		(1,691,395)	(2,213,840)	(1,973,060)		(2,094,204)	8,500,358
Nonoperating revenues (expenses)							_
Earnings on investments		634,152	672,708	120,867		129,556	166,206
Interest expense		-	-	-		-	(638,455)
Intergovernmental grants		141,863	-	-		-	-
Loss on defeasance of water							
revenue bonds		-	-	-		-	(864,629)
Other nonoperating revenues, net		-	20,097	44,957		73,820	342,442
Nonoperating revenues, net		776,015	692,805	165,824		203,376	(994,436)
Income (loss) before contributions		(915,380)	(1,521,035)	(1,807,236)		(1,890,828)	7,505,922
Capital contributions	12	2,315,993.00	10,386,309	9,181,914		10,534,897	14,103,950
Increases in net position	\$	11,400,613	\$ 8,865,274	\$ 7,374,678	\$	8,644,069	\$ 21,609,872
Net Position							
Investment in capital assets	\$	80,935,339	\$ 73,556,919	\$ 64,860,852	\$	53,771,856	\$ 41,892,903
Restricted net position							
Debt service			-	-		-	-
Capital project		9386216	4,998,664	5,216,736		9,154,797	12,555,702
Unrestricted net position		18790414	19,155,773	18,768,494		18,544,751	18,378,730
Net position	\$	109,111,969	\$ 97,711,356	\$ 88,846,082	\$	81,471,404	\$ 72,827,335

⁽¹⁾ Amounts reflect the Subdistrict's two enterprise funds combined.

⁽²⁾ In 2016 assessments included an amount for debt service. In 2016, Subdistrict water revenue bonds were extinguished and, consequently, beginning in 2017 assessments were reduced.

⁽³⁾ Environmental Services established in 2019.

Statement of Revenues, Expenses and Changes in Net Position and Net Position by Component (2011-2020)⁽¹⁾ (continued)

Years ended September 30, Unaudited

	2015	2014		2013		2012	2011
Operating revenues							
Assessments	\$ 13,959,770	\$ 13,524,172	9	13,715,876	9	13,292,546	\$ 3 13,538,859
Other operating income	-	-		-		-	-
Operating revenue	 13,959,770	13,524,172		13,715,876		13,292,546	13,538,859
Operating Expenses							
Operations	2,878,863	2,788,801		3,374,057		2,422,523	2,630,065
Administration	539,622	479,124		642,510		832,077	805,951
Environmental Services	-	-		-		-	-
Engineering	117,402	160,445		223,415		166,293	133,176
Depreciation	2,078,999	2,078,999		2,060,125		2,041,474	2,047,112
Operating expenses	 5,614,886	5,507,369		6,300,107		5,462,367	5,616,304
Operating Income (loss)	 8,344,884	8,016,803		7,415,769		7,830,179	7,922,555
Nonoperating revenues (expenses)							_
Earnings on investments	180,024	124,093		117,006		62,237	96,932
Interest expense	(1,325,146)	(1,784,178)		(2,214,668)		(2,575,659)	(3,001,470)
Intergovernmental grants	-	-		-		-	-
Loss on defeasance of water							
revenue bonds	-	-		-		-	-
Other nonoperating revenues, net	55,695	44,107		275,177		19,704	40,757
Nonoperating revenues, net	(1,089,427)	(1,615,978)		(1,822,485)		(2,493,718)	(2,863,781)
Income (loss) before contributions	7,255,457	6,400,825		5,593,284		5,336,461	5,058,774
Capital contributions	1,469,333	2,336,001		-		1,999,998	
Increases in net position	\$ 8,724,790	\$ 8,736,826	\$	5,593,284	\$	7,336,459	\$ 5,058,774
Net Position							
Investment in capital assets	\$ 29,565,993	\$ 21,741,075	\$	13,873,621	\$	7,923,924	\$ 2,623,507
Restricted net position							
Debt service	12,616,627	12,289,137		12,013,764		12,022,534	11,842,320
Capital project	222,835	756,453		637,669		1,088,872	-
Unrestricted net position	 8,812,008	7,706,008		7,230,793		7,734,372	6,967,416
Net position	\$ 51,217,463	\$ 42,492,673	\$	33,755,847	\$	28,769,702	\$ 21,433,243

⁽¹⁾ Amounts reflect the Subdistrict's two enterprise funds combined.





REVENUE CAPACITY

These schedules contain information to help the reader assess the Subdistrict's primary revenue sources.

Windy Gap Assessments by Participant (2011-2020)

Years ended September 30, Unaudited

Participant	2020	2019		2018	2017 ⁽¹⁾	2016
Plattte River Power Authority	\$ 1,037,240 \$	770,578	\$	764,404	\$ 850,402	\$ 4,918,223
Broomfield, City and County of	847,981	611,804		588,366	481,468	1,993,171
Greeley, City of	667,594	544,381		489,463	302,637	1,628,167
Longmont, City of ⁽²⁾	544,897	763,127		(3,661)	389,629	1,853,861
Loveland, City of	353,209	159,181		184,120	153,881	953,243
Erie, Town of	288,356	153,531		271,237	108,344	560,716
Superior Metropolitan District No. 1	230,679	174,855		164,589	142,135	542,502
Fort Lupton, City of	227,138	211,485		147,221	35,136	120,724
Boulder, City of	167,153	189,345		163,058	148,469	910,645
Little Thompson Water District	107,928	87,679		72,176	51,954	302,120
Louisville, City of	91,619	64,969		27,668	22,732	143,911
Frederick, Town of	61,831	95,869		-	-	-
Central Weld County Water District	44,763	10,887		9,039	12,130	39,239
Firestone, Town of	44,163	68,478		-	-	-
Berthoud, Town of	37,705	41,087		-	-	-
Estes Park, Town of	36,961	24,920		27,681	20,440	79,046
Lafayette, City of	28,411	14,532		31,682	3,701	23,897
Unearned revenue adjustment	(1,129,942)	(579,282)	1	678,609	236,847	(1,195,503)
Assessments	\$ 3,687,686 \$	3,407,426	\$	3,615,652	\$ 2,959,905	\$ 12,873,962

⁽¹⁾ Lower assessment beginning in 2017 result from the extinguishment of Subdistrict water revenue bonds in 2016.

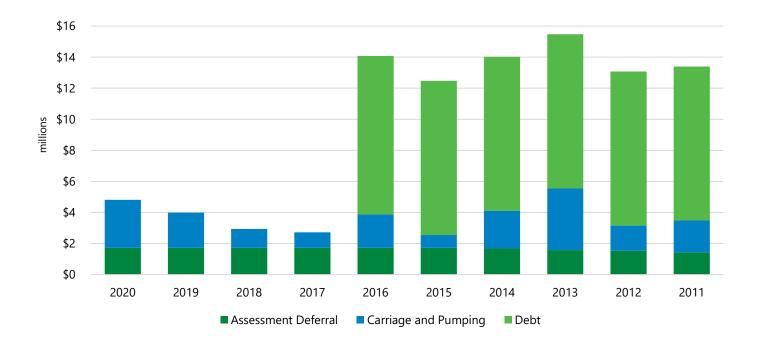
⁽²⁾ Negative assessment in 2018 reflects current year assessment less than prior year estimate to actual adjustment.

Windy Gap Assessments by Participants (2011-2020) (continued)

Years ended September 30, Unaudited

Participant	2015	2014	2013	2012	2011
Plattte River Power Authority	\$ 4,604,577	\$ 4,575,200	\$ 4,869,952	\$ 4,327,875	\$ 4,372,347
Broomfield, City and County of	1,645,257	823,939	1,020,464	427,794	438,421
Greeley, City of	1,360,400	2,083,128	2,181,730	1,887,647	1,820,399
Longmont, City of	1,736,904	2,509,157	2,378,341	1,898,498	2,120,995
Loveland, City of	931,557	1,018,408	1,061,399	963,042	999,468
Erie, Town of	389,141	474,128	459,202	444,606	416,419
Superior Metropolitan District No. 1	501,778	480,735	531,523	513,991	496,906
Fort Lupton, City of	121,213	85,046	110,623	86,295	105,246
Boulder, City of	956,179	1,693,008	1,972,529	2,251,034	2,340,919
Little Thompson Water District	-	-	-	-	-
Louisville, City of	103,659	146,270	167,330	144,341	150,755
Frederick, Town of	-	-	-	-	-
Central Weld County Water District	30,276	28,548	30,779	27,486	27,665
Firestone, Town of	-	-	-	-	-
Berthoud, Town of	-	-	-	-	-
Estes Park, Town of	77,521	82,728	88,707	78,938	84,444
Lafayette, City of	23,285	24,307	27,236	24,002	24,631
Unearned revenue adjustment	1,478,023	(500,430)	(1,183,939)	216,997	140,244
Assessments	\$ 13,959,770	\$ 13,524,172	\$ 13,715,876	\$ 13,292,546	\$ 13,538,859

Annual Assessments⁽¹⁾



⁽¹⁾ Graph of Annual Assessments does not reflect unearned revenue.

Statement of Windy Gap Participant Units

September 30 Unaudited

2020 Units **Acre-Feet Participants** Percentage Platte River Power Authority(1) 120 12,000 25.0% Longmont, City of⁽¹⁾ 80 8,000 16.7 Broomnfield, City and County of (1) 5,600 56 11.7 Greeley, City of (1) 49 4,900 10.2 Loveland, City of⁽¹⁾ 40 4,000 8.4 Boulder, City of 37 3,700 7.7 Erie, Town of⁽¹⁾ 4.2 20 2,000 Little Thompson Water Disttrict⁽¹⁾ 19 1,900 3.9 Superior Metropolitan District No. 1⁽¹⁾ 15 1,500 3.1 Fort Lupton, City of⁽¹⁾ 13 1,300 2.7 Louisville, City of⁽¹⁾ 9 900 1.9 7 Frederick, Town of 700 1.5 Firestone, Town of 5 500 1.0 Estes Park, Town of 3 300 0.6 Lafayette, City of⁽¹⁾ 3 300 0.6 Berthoud, Town of 3 300 0.6 Central Weld County Water District⁽¹⁾ 1 0.2 100 Total 480 48,000 100.0%

⁽¹⁾ These participants are also participants in WGFP.

Windy Gap Carriage, Energy and Wheeling Charges (2011-2020)

September 30 Unaudited

Carriage charges ⁽¹⁾	2	2020 ⁽²⁾	2019	2018	2017	 2016 ⁽³⁾
Reclamation ⁽⁴⁾						_
6(b) Charge for in-lieu water (1)	\$	34.00	\$ -	\$ - !	· -	\$ -
6(c) ii Farr Pumping Plant		2.42	2.51	2.42	2.88	3.22
6(c) iii Flatiron Pumping Plant		5.45	5.25	5.22	6.10	6.89
6(e) Operations and maintenance		10.16	9.17	11.00	9.18	7.12
7(e) Service charge ⁽¹⁾		-	2.85	2.85	2.85	2.85
Reclamation carriage charges		52.03	19.78	21.49	21.01	20.08
Northern Water						
7(a) Adams tunnel conveyance		0.26	0.26	0.26	0.26	0.26
7(b)(d) Operations, maintenance and						
administrative costs		104.62	75.83	81.22	70.32	63.22
8(e) Service charge (1)		-	2.85	2.85	2.85	2.85
Northern Water carriage charges		104.88	78.94	84.33	73.43	66.33
Carriage charges		156.91	98.72	105.82	94.44	86.41
Energy and wheeling charges		-	22.06	22.45	-	-
Carriage, energy and wheeling charges	\$	156.91	\$ 120.78	\$ 128.27	94.44	\$ 86.41
Water pumped (acre-feet) ⁽⁵⁾		-	12,538	26,235		 -
Water delivered to participants (acre feet)		12,739	13,842	16,135	13,049	11,294
Adams Tunnel total conveyance (acre feet) ⁽⁶⁾	2	11,451.00	289,294	236,479	240,304	 243,543

⁽¹⁾ References are to the appropriate section in the Subdistrict 2014 carriage contract with Reclamation and Northern Water. The contract became effective in fiscal year 2020. Service charges under paragraph 7(e) and 8(e) no longer applicable. These charges were replaced by the 6(b) charge for in-lieu water.

^{(2) 2020} charges higher in general due to implementation of the 2014 carriage contract.

⁽³⁾ Carriage charges are calculated, in part, based on total water conveyed through the C-BT Project Adams Tunnel, which was at an abnormally low level in 2015.

⁽⁴⁾ Amounts prior to 2020 excluded a fixed annual carriage charge from Reclamation of \$84,525. This charge no longer applies to the 2014 carriage contract.

⁽⁵⁾ No water pumped in certain years as a result of the lack of available storage capacity for Windy Gap Project water in the C-BT Project

^{.&}lt;sup>(6)</sup> Conveyance included Windy Gap Project water and C-BT Project in-lieu water.

Windy Gap Carriage, Energy and Wheeling Charges (2011-2020) (continued)

September 30 Unaudited

Carriage charges ⁽¹⁾		2015 ⁽³⁾	2014	2013	2012 ⁽⁴⁾	2011
Reclamation ⁽²⁾						
6(b) Charge for in-lieu water	\$	-	\$ -	\$ - \$	- \$	-
6(c) ii Farr Pumping Plant		3.07	3.53	3.92	3.29	3.14
6(c) iii Flatiron Pumping Plant		7.25	6.60	6.63	6.52	6.03
6(e) Operations and maintenance		16.05	9.34	9.60	29.04	18.11
7(e) Service charge (1)		2.85	2.85	0.00	2.85	2.85
Reclamation carriage charges		29.22	22.32	20.15	41.70	30.13
Northern Water						
7(a) Adams tunnel conveyance		0.26	0.26	0.26	0.26	0.26
7(b)(d) Operations, maintenance and adı		134.89	76.62	66.64	56.31	62.9
8(e) Service charge ⁽¹⁾		2.85	2.85	0	2.85	2.85
Northern Water carriage charges		138.00	79.73	66.90	59.42	66.01
Carriage charges		167.22	102.05	87.05	101.12	96.14
Energy and wheeling charges		-	35.99	33.30	22.93	28.67
Carriage, energy and wheeling charges	\$	167.22	\$ 138.04	\$ 120.35 \$	124.05 \$	124.81
Water pumped (acre-feet) ⁽⁴⁾		-	-	45,061	5,145	-
Water delivered to participants (acre feet)		13,964.00	12,627	19,536	16,774	18,023
Adams Tunnel total conveyance (acre feet) ⁽⁵⁾	,	113,856.00	203,467	236,268	289,890	245,284

⁽¹⁾ References are to the appropriate section in the Subdistrict 2014 carriage contract with Reclamation and Northern Water. The contract became effective in fiscal year 2020.

⁽²⁾ Amounts prior to 2020 excluded a fixed annual carriage charge from Reclamation of \$84,525. This charge no longer applies to the 2014 carriage contract.

⁽³⁾ Carriage charges are calculated, in part, based on total water conveyed through the C-BT Project Adams Tunnel, which was at an abnormally low level in 2015.

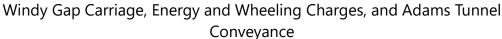
⁽⁴⁾ Increase in Reclamation operations and maintenance charges due to repair and extraordinary maintenance items (RAX).

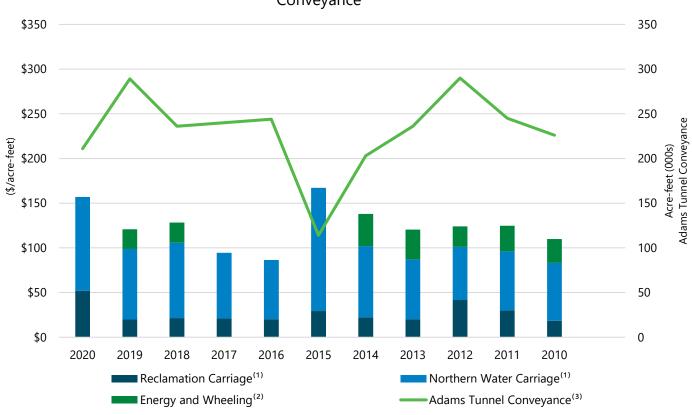
⁽⁵⁾ No water pumped in certain years as a result of the lack of available storage capacity for Windy Gap Project water in the C-BT Project.

⁽⁶⁾ Conveyance included Windy Gap Project water and C-BT Project in-lieu water.

Windy Gap Carriage, Energy and Wheeling Charges (2011-2020) (continued)

September 30 Unaudited





⁽¹⁾ Carriage – Charges are for the use of the C-BT Project storage and conveyance system.

⁽²⁾ Energy and Wheeling – Charges are for pumping Windy Gap Project water from the Windy Gap Reservoir to Lake Granby.

⁽³⁾ Adams Tunnel Conveyance (C-BT Project and Windy Gap Project water) – Carriage charges are calculated based on total water carried through the Adams Tunnel. As less water is conveyed through the tunnel, carriage costs increase.





DEMOGRAPHIC AND ECONOMIC INFORMATION

These schedules offer demographic and economic indicators to help the reader understand the environmental within which the Subdistrict's financial activities take place.

Population and Economic Statistics by Principal Cities Served by the Subdistrict (2011-2020)⁽¹⁾

Unaudited

Ondutted	2020 ⁽²⁾	2019	2018	2017	2016
Boulder, City of					
Estimated population	108,000	107,000	108,000	107,000	105,000
Unemployment rate	2.0%	3.3%	3.0%	2.2%	2.8%
School enrollment	30,302	29,766	29,822	29,673	29,702
Per capita income ⁽³⁾	N/A	\$ 73,394	\$ 68,027	\$ 63,707	\$ 60,220
Personal income(000s) ⁽³⁾	N/A	\$ 23,932,000	\$ 21,940,000	\$ 20,528,000	\$ 19,233,000
Broomfield, City and County of (4)					
Estimated population	71,152	69,453	68,110	66,404	64,765
Unemployment rate	2.5%	2.9%	2.5%	2.8%	3.3%
School enrollment	11,950	11,848	11,746	11,451	11,513
Per capita income ⁽³⁾	\$ 68,550	\$ 66,410	\$ 63,170	\$ 60,403	\$ 58,698
Personal income(000s) ⁽³⁾	\$ 4,850,000	\$ 4,612,374	\$ 4,302,509	\$ 4,011,001	\$ 3,801,576
Greeley, City of					
Estimated population	110,263	107,457	104,557	103,037	101,048
Unemployment rate	4.2%	3.5%	2.8%	2.6%	3.5%
School enrollment	22,467	22,878	22,820	22,547	21,440
Per capita income ⁽³⁾	N/A	\$ 46,172	\$ 44,080	\$ 50,483	\$ 42,787
Personal income(000s) ⁽³⁾	N/A	\$ 4,961,505	\$ 4,608,873	\$ 5,201,617	\$ 4,323,541
Longmont, City of					
Estimated population	97,530	96,192	94,777	93,933	92,852
Unemployment rate	3.2%	3.3%	2.6%	2.2%	2.6%
School enrollment	32,855	32,639	32,421	32,171	31,777
Per capita income ⁽³⁾	\$ 73,394	\$ 68,027	\$ 63,707	\$ 60,220	\$ 58,627
Personal income(000s) ⁽³⁾	\$ 7,158,117	\$ 6,543,653	\$ 6,037,958	\$ 5,656,645	\$ 5,443,634
Loveland, City of					
Estimated population	77,231	75,840	75,655	74,427	74,349
Unemployment rate	2.3%	2.9%	2.5%	3.2%	3.8%
School enrollment	13,794	14,032	14,186	14,287	14,107
Per capita income ⁽³⁾	\$ 54,188	\$ 50,539	\$ 47,117	\$ 45,318	\$ 43,584
Personal income(000s) ⁽³⁾	\$ 4,184,993	\$ 3,832,878	\$ 3,564,637	\$ 3,372,883	\$ 3,240,427
Estimated population in					
Subdistrict area ⁽⁵⁾	1,020,792	1,000,013	982,678	959,455	922,233

⁽¹⁾ Data taken from the governments' most recent CAFRs unless otherwise indicated.

⁽²⁾ N/A Certain data not yet available.

⁽³⁾ Data for the Metropolitan Statistical Area.

⁽⁴⁾ Data provided for the entire City and County of Broomfield, only a portion of which is within Subdistrict boundaries.

⁽⁵⁾ Data from the Northern Water current year CAFR and represents the estimated population for Northern Water.

Population and Economic Statistics by Principal Cities Served by the Subdistrict (2011-2020) (continued)⁽¹⁾

Unaudited

	2015	2014	2013	2012	2011
Boulder, City of					
Estimated population	105,000	102,000	101,000	98,000	97,000
Unemployment rate	3.2%	4.7%	5.6%	5.9%	6.5%
School enrollment	29,398	28,959	28,538	28,317	28,149
Per capita income ⁽²⁾	\$ 58,627	\$ 54,968	\$ 54,502	\$ 51,893	\$ 50,031
Personal income(000s) ⁽²⁾	\$ 18,370,000	\$ 17,042,000	\$ 16,639,000	\$ 15,536,000	\$ 14,786,000
Broomfield, City and County of (3)					
Estimated population	61,672	60,055	58,860	57,374	56,107
Unemployment rate	4.2%	5.8%	6.6%	7.0%	7.4%
School enrollment	11,335	10,949	10,501	10,454	10,049
Per capita income ⁽²⁾	\$ 57,635	\$ 55,035	\$ 55,475	\$ 56,320	\$ 54,162
Personal income(000s) ⁽²⁾	\$ 3,554,466	\$ 3,305,127	\$ 3,441,838	\$ 3,231,304	\$ 3,038,867
Greeley, City of					
Estimated population	98,423	97,320	96,093	95,453	94,358
Unemployment rate	4.0%	7.6%	8.7%	9.7%	11.1%
School enrollment	21,183	19,821	19,840	19,762	19,546
Per capita income ⁽²⁾	\$ 38,664	\$ 33,393	\$ 31,657	\$ 29,986	\$ 28,447
Personal income(000s) ⁽²⁾	\$ 3,805,427	\$ 3,249,807	\$ 3,042,016	\$ 2,862,254	\$ 2,684,202
Longmont, City of					
Estimated population	91,911	90,219	87,854	87,850	87,461
Unemployment rate	3.1%	4.4%	5.5%	6.1%	6.8%
School enrollment	31,076	30,195	29,382	28,109	27,379
Per capita income ⁽²⁾	\$ 54,968	\$ 53,772	\$ 51,893	\$ 50,697	\$ 47,489
Personal income(000s) ⁽²⁾	\$ 5,052,164	\$ 4,851,256	\$ 4,559,008	\$ 4,453,731	\$ 4,153,435
Loveland, City of					
Estimated population	71,985	72,846	68,825	67,581	66,572
Unemployment rate	4.8%	6.5%	7.7%	8.7%	8.2%
School enrollment	14,267	14,269	14,163	14,104	14,354
Per capita income ⁽²⁾	\$ 42,866	\$ 41,311	\$ 39,767	\$ 37,844	\$ 37,368
Personal income(000s) ⁽²⁾	\$ 3,085,709	\$ 3,009,341	\$ 2,736,964	\$ 2,557,535	\$ 2,487,662
Estimated population in					
Subdistrict area ⁽⁴⁾	893,145	878,100	859,913	858,565	842,494

⁽¹⁾ Data taken from the governments' most recent CAFRs unless otherwise indicated.

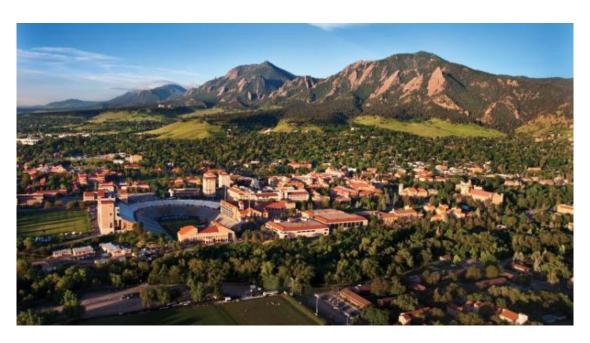
⁽²⁾ Data for the Metropolitan Statistical Area.

⁽³⁾ Data provided for the entire City and County of Broomfield, only a portion of which is within Subdistrict boundaries.

⁽⁴⁾ Data from the Northern Water current year CAFR and represents the estimated population for Northern Water.

Largest Employers by Principal Cities Served by the Subdistrict (2011 and 2020)⁽¹⁾

Years ended September 30 Unaudited



Boulder, City of (2)

		2020			2011					
		Number of	Percentage of		Number of	Percentage of				
Employers	Rank	Employees	Employment	Rank	Employees	Employment				
University of Colorado at Boulder	1	6,463	3.41%	1	7,260	4.77%				
St. Vrain Valley School District ⁽³⁾	2	4,661	2.46	5	3,238	2.13				
Boulder Valley School District	3	4,000	2.11	2	4,000	2.63				
Boulder County	4	2,008	1.06	8	1,808	1.19				
Ball Corporation	5	1,600	0.84	6	3,100	2.04				
IBM Corporation	6	1,400	0.74	3	3,400	2.23				
Boulder, City of	7	1,351	0.71	-	-	-				
Seagate Technology, LLC	8	1,300	0.68	-	-	-				
Google Boulder	9	1,200	0.63	-	-	-				
National Center for Atmospheric Research	10	1,187	0.63	-	-	-				
Oracle Corporation	-	-	-	4	3,300	2.17				
Level 3 Communications	-	-	-	7	2,068	1.36				
Covidien	-	-	-	9	1,697	1.12				
Boulder Community Hospital	-	-	-	10	1,674	1.10				
Top ten principal employers	-	25,170	13.73%	-	31,545	20.74%				

⁽¹⁾ Data taken or calculated from the cities' most recent CAFRs unless otherwise indicated.

⁽²⁾ The City of Boulder lists the largest employers in Boulder and Broomfield Counties. Employment information specific to the City of Boulder is not available for the years presented. Effective 2017, Broomfield County, as an employer has been excluded.

⁽³⁾ The St. Vrain Valley School District spans 13 different communities including eastern Boulder. Also reported under the City of Longmont.

Largest Employers by Principal Municipalities Served by the Subdistrict (2011 and 2020) (continued)⁽¹⁾

Years ended September 30 Unaudited



Broomfield, City and County of (2)

		2020		2011					
		Number of	Percentage of		Number of	Percentage of			
Employers	Rank	Employees	Employment	Rank	Employees	Employment			
Noodles & Company	1	2,916	30.7%	1	2,016	7.3%			
CenturyLink (formerly Level 3									
Communications)	2	2,360	24.8	2	1,900	6.8			
Vail Resorts, Inc.	3	850	9.0	-	-	-			
Sandoz, Inc.	4	661	7.0	3	787	2.8			
Mountain News	5	600	6.3	5	581	2.1			
Nordstrom	6	500	5.3	12	200	0.7			
Omni Interlocken Resort	7	425	4.5	-	-	-			
MWH Constructors	8	400	4.2	8	385	1.4			
Vail Resorts, Inc.	9	400	4.2	9	300	1.1			
Brocade Communication Systems, Inc.	10	385	4.1	-	-	-			
Top ten principal employers	7	1,610	17	-	685	2.5			
Total Employment	=	41,000		=					

⁽¹⁾ Data taken or calculated from the cities' most recent CAFRs unless otherwise indicated.

⁽²⁾ Data provided for the entire City and County of Broomfield, only a portion of which is within Municipal Subdistrict boundaries.

Largest Employers by Principal Municipalities Served by the Subdistrict (2011 and 2020) (continued)⁽¹⁾

Years ended September 30 Unaudited



Longmont, City of

		2020		2011				
		Number of	Percentage of		Number of	Percentage of		
Employers	Rank	Employees	Employment	Rank	Employees	Employment		
St Vrain Valley School District ⁽²⁾	1	3,543	6.45%	1	4,876	10.40%		
Longmont, City of	2	1,625	2.96	4	814	1.70		
Seagate Technology	3	1,430	2.60	3	1,160	2.50		
Intrado	4	755	1.37	5	807	1.70		
Longmont United Hospital	5	671	1.22	2	1,282	2.70		
UC Health Longs Peak Hospital	6	540	0.98	-	-	-		
McLane Western	7	460	0.84	7	566	1.20		
Circle Graphics, Inc.	8	400	0.73	9	443	0.90		
Crocs	9	345	0.63	-	-	-		
Federal Aviation Administration	10	343	0.62	-	-	-		
Amgen	-	-	-	6	771	1.60		
DigitalGlobe	-	-	-	8	562	1.20		
Butterball, LLC (Longmont Foods)	-	-	-	10	425	0.90		
Top ten principal employers	-	10,112	18.40%	-	11,706	24.90%		

⁽¹⁾ Data taken or calculated from the cities' most recent CAFRs unless otherwise indicated.

⁽²⁾ The St. Vrain Valley School District spans 13 different communities including eastern Boulder. Also reported under the City of Boulder.

Largest Employers by Principal Municipalities Served by the Subdistrict (2011 and 2020) (continued)⁽¹⁾

Years ended September 30 Unaudited



Loveland, City of

	2020			2011			
		Number of	Percentage of		Number of	Percentage of	
Employers	Rank	Employees	Employment	Rank	Employees	Employment	
Thompson School District R2-J	1	3,615	6.96%	1	2,616	8.30%	
Medical Center of the Rockies	2	1,621	3.12	2	953	3.02	
Wal-Mart Distribution Center	3	1,226	2.36	4	851	2.70	
Loveland, City of	4	841	1.62	7	639	2.03	
Hach Company	5	800	1.54	6	741	2.35	
McKee Medical Center	6	577	1.11	3	940	2.98	
Nutrein/Crop Production Services	7	525	1.01	-	-	-	
LPR Construction	8	500	0.96	-	-	-	
Good Samaritan Society - Loveland	9	235	0.45	-	-	-	
The Eye Laser Center of Northern Colorado	10	200	0.38	-	-	-	
Pinnacle Agriculture Holdings LLC	10	200	0.38	-	-	-	
Wal-Mart Supercenter	-	-	-	5	785	2.49	
U.S. Engineering	-	-	-	8	466	1.48	
Agilent Technologies	-	-	-	9	384	1.22	
Hewlett-Packard	-	-	-	10	349	1.11	
Top ten principal employers	_	10,340	19.90%	=	8,724	27.67%	
Total City Employment	=	51,957		=	31,532		

⁽¹⁾ Data taken or calculated from the cities' most recent CAFRs unless otherwise indicated.

Largest Employers by Principal Municipalities Served by the Subdistrict (2011 and 2020) (continued)⁽¹⁾

Years ended September 30 Unaudited



Greeley, City of

	2020			2011			
		Number of	Percentage of		Number of	Percentage of	
Employers	Rank	Employees	Employment	Rank	Employees	Employment	
JBS Swift & Company	1	4,590	9.17%	1	4,192	5.38%	
Banner Health Care (formerly Northern							
Colorado Medical Center)	2	3,560	7.11	2	2,889	3.71	
Greeley/Evans School District Six	3	2,200	4.39	3	2,189	2.81	
University of Northern Colorado	4	1,900	3.79	-	-	-	
Weld County	5	1,615	3.23	5	1,383	1.78	
State Farm Insurance Companies	6	1,200	2.40	6	1,350	1.73	
Greeley, City of	7	900	1.80	7	1,130	1.45	
TTEC (formerly TeleTech Services)	8	620	1.24	-	-	-	
Noble Energy	9	500	1.00	-	-	-	
Leprino Foods	10	450	0.90	-	-	-	
U.S. Government	-	-	-	4	1,400	1.80	
Wal-Mart Supercenter	-	-	-	8	1,015	1.30	
Aims Community College -		-	-	9	874	1.12	
StarTek, Inc.	-	-	-	10	702	0.90	
Top ten principal employers	-	17,535	35.02%	=	17,124	21.98%	
Total Employed Greeley Labor Force	=	50,070		=	77,900		

⁽¹⁾ Data taken or calculated from the cities' most recent CAFRs unless otherwise indicated.

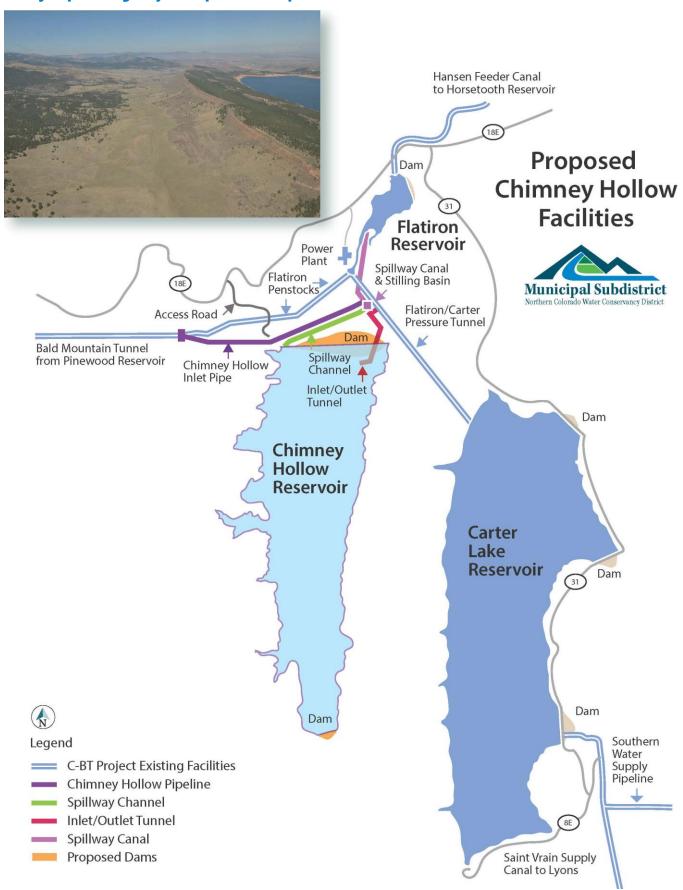




OPERATING INFORMATION

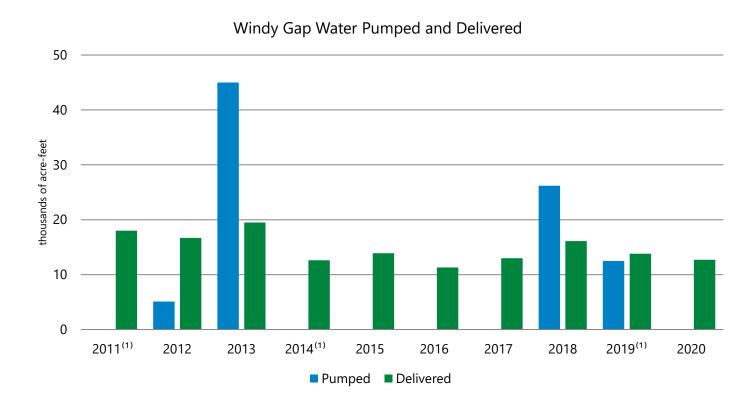
These schedules contain information about the Subdistrict's operations and infrastructures to help the reader understand how the Subdistrict's financial information relates to the services is provides and the activities it performs.

Windy Gap Firming Project Map and Participants



Windy Gap Project Water Pumped and Delivered (2011-2020)

Years ended September 30 Unaudited



⁽¹⁾ Years in which Windy Gap water spilled from Lake Granby.

Windy Gap Project Water Pumped and Delivered (Historical)

Years ended September 30 Unaudited

				Delivered In-					
Year	Pumped	Deliverable ⁽¹⁾	Delivered ⁽²⁾	Losses ⁽³⁾	Spilled ⁽⁴⁾	lieu ⁽⁵⁾	Rented	Inventory	
1987	3,700	3,330	-864	0	0	0	0	2,466	
1988	19,863	17,876	-7,317	-146	0	0	0	12,879	
1989	3,998	3,598	-7,940	-963	0	0	0	7,573	
1990	14,519	13,069	-4,479	-553	0	0	0	15,611	
1991	19,252	18,827	-6,213	-1,306	0	0	-15,000	11,919	
1992	21,857	19,671	-5,207	-920	0	0	-9,517	15,946	
1993	21,740	19,566	-5,620	-972	0	0	-11,089	17,832	
1994	10,784	9,706	-5,507	-1,208	0	0	-11,194	9,628	
1995	14,058	12,652	-5,401	-728	-10,463	0		5,688	
1996	0	0	-5,653	-351	-1,902	2,217		0	
1997	0	0	-5,911	0	0	5,911		0	
1998	0	0	-5,846	0	0	5,846		0	
1999	0	0	-5,911	0	0	5,911		0	
2000	0	0	-12,105	0	0	12,105		0	
2001	14,250	12,825	-13,310	0	0	485		0	
2002	0	0	-16,803	0	0	16,803		0	
2003	64,200	57,780	-14,639	0	0	0		43,141	
2004	327	294	-15,197	-4,209	0	0		24,030	
2005	41,320	37,188	-17,240	-2,167	0	0		41,811	
2006	25,022	22,520	-21,884	-3,500	0	0		38,947	
2007	40,993	36,840	-24,089	-3,342	0	0		48,355	
2008	33,523	30,171	-20,889	-4,458	0	0		53,178	
2009	26,365	23,729	-22,713	-4,746	0	0		49,448	
2010	6,758	6,082	-22,461	-4,279	0	0		28,791	
2011	0	0	-18,023	-2,035	-11,529	2,795		0	
2012	5,145	4,630	-16,774	0	0	13,330		1,186	
2013	45,061	40,555	-19,536	-112	0	2,169		24,262	
2014	0	0	-12,627	-1,883	-11,449	1,697		0	
2015	0	0	-13,964	0	0	13,964		0	
2016	0	0	-11,294	0	0	11,294		0	
2017	0	0	-13,049	0	0	13,049		0	
2018	26,236	24,924	-16,135	-406	0	947		9,331	
2019	12,538	11,911	-13,843	-616	-11,789	5,005		0	
2020	0	0	-12,739	0	0	12,739	0	0	

⁽¹⁾ Effective 2018, 95 percent of water pumped was considered deliverable under the Carriage Contract. Previously, 90 percent of water pumped was considered deliverable.

⁽²⁾ Includes 1,000 acre-feet leased to Northern Water to delivery to Grand Valley Water Users in 2007 and water leased to Grand County in the years 2008, 2011 and 2018.

⁽³⁾ Effective 2018, 5 percent of all delivered water and an additional 5 percent of all water remaining in storage at March 31 are deducted as shrinkage losses to the system under the Carriage Contract. Previously, 10 percent of all water remaining at March 31 of any year was deducted as a shrinkage loss to the system.

⁽⁴⁾ When Windy Gap Project water is being stored in Lake Granby and Lake Granby's storage capacity is needed for storage of water under C-BT Project water rights, Windy Gap participants are required to take delivery of their stored water or that water is required to be spilled.

⁽⁵⁾ Delivery of C-BT Project water in-lieu of Windy Gap Project water. Repayment may include C-BT Project water, Windy Gap Project water, Windy Gap Project water pumped or cancellation of the in-lieu obligation as the result of Windy Gap Project water spillage.

Subdistrict Capital Assets (2011-2020)

Years ended September 30 Unaudited

	2020	2019	2018	2017	2016
Windy Gap					
Non-depreciable assets					
Construction in progess	\$ 2,229,111	\$ 581,057	\$ 155,883	\$ -	\$ -
Land	2,046,198	2,046,198	2,046,198	2,046,198	2,046,198
Water rights ⁽¹⁾	470,921	470,921	470,921	470,921	470,921
Depreciable assets					
Buildings, equipment and					
improvements	476,964	452,551	464,428	499,569	793,558
Water diversion project	82,167,586	82,167,586	82,167,586	82,167,586	82,167,586
Capital assets	87,390,780	85,718,313	85,305,016	85,184,274	85,478,263
Less accumulated depreciation					
Buildings, equipment and					
improvements	(438,871)	(434,983)	(444,570)	(477,419)	(793,558)
Water diversion project	(71,713,547)	(69,634,548)	(67,555,549)	(65,476,550)	(63,397,551)
Accumulated depreciation	(72,152,418)	(70,069,531)	(68,000,119)	(65,953,969)	(64,191,109)
Capital assets, net	\$ 15,238,362	\$ 15,648,782	\$ 17,304,897	\$ 19,230,305	\$ 21,287,154
					_
Windy Gap Firming Project					
Construction in progress	\$ 65,696,977	\$ 57,908,138	\$ 47,555,955	\$ (34,541,551)	\$ 20,605,749

Subdistrict Capital Assets (2011-2020) (continued)

Years ended September 30 Unaudited

	2015	2014	2013	2012	2011
Windy Gap					
Non-depreciable assets					
Construction in progess	\$ -	\$ -	\$ -	\$ -	\$ -
Land	2,046,198	2,046,198	2,046,198	2,062,566	2,061,352
Water rights ⁽¹⁾	470,921	470,921	470,921	-	-
Depreciable assets					
Buildings, equipment and					
improvements	825,707	825,707	825,707	155,574	155,574
Water diversion project	82,167,586	82,167,586	82,167,586	81,837,719	81,840,342
Capital assets	85,510,412	85,510,412	85,510,412	84,055,859	84,057,268
Less accumulated depreciation					
Buildings, equipment and					
improvements	(825,707)	(825,707)	(825,707)	(155,574)	(155,574)
Water diversion project	(61,318,552)	(57,160,554)	(57,160,554)	(55,770,562)	(53,731,711)
Accumulated depreciation	(62,144,259)	(57,986,261)	(57,986,261)	(55,926,136)	(53,887,285)
Capital assets, net	\$ 23,366,153	\$ 27,524,151	\$ 27,524,151	\$ 28,129,723	\$ 30,169,983
Windy Gap Firming Project					
Construction in progress	\$ 19,162,666	\$ 17,610,297	\$ 17,610,297	\$ 1,555,178	\$ 14,325,617

Windy Gap Reservoir, Dam, Pump Station Capacity and Pipeline

Unaudited

Windy Gap Reservoir

Capacity – 445 acre-feet

Windy Gap Dam

Embankment section

- Length 0.97 miles
- Maximum height 25 feet
- Volume of fill 249,000 cubic yards

Spillway

- Discharge capacity 32,400 cubic feet per second
- Length 345 feet
- Volume of concrete 15,000 cubic yards

Main bypass outlet works

- Discharge capacity 133 cubic feet per second
- Length of 48-in diameter, reinforced concrete pipe 245 feet

Auxiliary outlet works

• Discharge capacity – 228 cubic feet per second

Windy Gap Pump Station

- Maximum discharge capacity 600 cubic feet per second
- Motor horsepower 12,000 horsepower per pump
- Installed capacity 35,800 KW
- Maximum total dynamic head 521 feet
- Number of 150 cfs pumps 4

Windy Gap - Lake Granby Pipeline

Pipeline

- Capacity 600 cubic feet per second
- Length 6.2 miles
- Diameter 9 feet

Surge Tank

- Type Dual 9-foot diameter pipes
- Tank length 735 feet
- Vertical rise 134 feet

Discharge capacity

- Willow Creek 440 cubic feet per second
- Windy Gap 600 cubic feet per second

GENERAL INFORMATION

Subdistrict Organizational and Contact Information

Year ended September 30, 2020 Unaudited

Authority Water Conservancy Act

Date of Formation July 6, 1970

Governing BodyThe Subdistrict is governed by a 12-member Board of Directors, which is appointed

by the presiding district court judges of four of the five judicial districts located wholly or partially within the Northern Colorado Water Conservancy District

boundaries.

OrganizationThe Subdistrict is a public body political and corporate, a quasi-municipal entity and

political subdivision of the State of Colorado.

PurposeThe Subdistrict was organized to acquire water; to obtain rights-of-way for certain

water works; to provide for construction of water facilities; to incur contractual or bond indebtedness; to administer, operate and maintain physical works; and to

conserve, control, allocate and distribute water supplies.

Number of EmployeesThere are no full-time employees of the Subdistrict. All administrative, engineering,

environmental services and operating functions are provided through an agreement

with Northern Water.

Offices Northern Water

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Berthoud, Colorado 80513

800-369-7246 Fax: 877-851-0018 www.northernwater.org

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